

1. **Question:** Will the Operations and Maintenance be at no cost in exchange for the use of the facilities?

**Answer:** See Industry Day #1 briefing charts.

2. **Question:** What will be the initial period of performance?

**Answer:** See Industry Day #1 briefing charts.

3. **Question:** Will the government commit to a minimum of five years of production requirements?

**Answer:** See Industry Day #1 briefing charts.

4. **Question:** Will there be multiple site visits?

**Answer:** See Industry Day #1 briefing charts.

5. **Question:** When is the Draft RFP due for release?

**Answer:** See Industry Day #1 briefing charts.

6. **Question:** What is the procurement timeline?

**Answer:** See Industry Day #1 briefing charts.

7. **Question:** How long is the transition period? Will the government allow 120 days?

**Answer:** See Industry Day #1 briefing charts.

8. **Question:** Will all modernization projects be completed by the start of the contract?

**Answer:** See Industry Day #1 briefing charts.

9. **Question:** Will there be site visits at the Lake City facility?

**Answer:** See Industry Day #1 briefing charts.

10. **Question:** What Economic Price Adjustments does the Government intend to offer in this competition?

**Answer:** See Industry Day #1 briefing charts.

11. **Question:** Under the new contract, from time to time, real property (such as vehicles) and equipment (such as production machinery) will be purchased by the contractor to replace worn out items or to modernize or improve processes. Who has title to new real property and equipment, the government or the contractor?

**Answer:** See Industry Day #1 briefing charts.

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12. **Question:** When is the expected transition period from the incumbent to the successful bidder? When will the new Contractor have use of the facility to produce and deliver against the new contract?

**Answer:** See Industry Day #1 briefing charts.

13. **Question:** What are the milestones leading to award for this competition?

**Answer:** See Industry Day #1 briefing charts.

14. **Question:** What additional Industry Days are planned and when will they take place?

**Answer:** See Industry Day #1 briefing charts.

15. **Question:** What types of / how many contracts will be awarded resulting from this competition (e.g. Production, Facilities Use, Modernization, etc.)? Contract terms? Timing?

**Answer:** See Industry Day #1 briefing charts.

16. **Question:** What GFM will be provided?

**Answer:** See Industry Day #1 briefing charts.

17. **Question:** Can a status report on expected in-process modernization projects be provided to all prospective bidders?

**Answer:** See Industry Day #1 briefing charts.

18. **Question:** Could a listing of all Facilities Use Tenants be provided? Will the successful bidder inherit control of these leases?

**Answer:** See Industry Day #1 briefing charts.

19. **Question:** Will the contract be subject to SCA?

**Answer:** ~~Under review.~~ The SCA will be applicable to those services included in the Facilities contract.

20. **Question:** What will be the performance evaluation factors?

**Answer:** ~~Under review.~~ This information will be provided in the draft and final RFP.

21. **Question:** Will the government embrace new technology in a Best Value evaluation?

**Answer:** ~~Evaluation factors are under review.~~ This information will be provided in the draft and final RFP.

22. **Question:** What is the anticipated proposal package? Volume names? Page limits?

**Answer:** ~~Under review.~~ This information will be provided in the draft and final RFP.

23. **Question:** Will the GSA fleet agreements be available for LCAAP operations? If so, will they be mandatory or optional?

**Answer:** ~~Under review.~~ No.

24. **Question:** What can you tell us today about evaluation factors the Army intends to use in this procurement?

**Answer:** ~~Under review.~~ This information will be provided in the draft and final RFP.

25. **Question:** How will the results of the evaluation of the technical capability sub-factors be considered in the best value cost-technical tradeoff analysis? How will technical capability be considered in the best value cost-technical tradeoff analysis?

**Answer:** ~~Under review.~~ This information will be provided in the draft and final RFP.

26. **Question:** Can you provide information on the Network Architecture used at the LCAAP facility (the plan of the WAN, the plan of the LAN, and the location of this equipment)?

**Answer:** ~~Under review.~~ Information can be found in the Virtual Technical Library.

27. **Question:** Can you provide information on the Material Requirements Planning (MRP) system used at the LCAAP facility? Is the system homemade? If not, who is the software publisher for the system? How many applications are in the MRP systems? What is the flow of information between different modules or applications?

**Answer:** ~~Under review.~~ Cincom Control is currently utilized at LCAAP as the Enterprise Resource Planning (ERP) system. The ERP software is not owned or licensed by the Government. Data is currently exported via email/spreadsheet and provided to the Government. The Cincom Control/CODA embedded data is to be provided via a load file, as well as technical data defining the existing automatic upload interface between the Oracle database and Cincom.

28. **Question:** Could you please let me know how many users and personal computers are at the LCAAP site? What desktop applications are used and for what specific uses? Does the government own these assets? Will they be available for the successful bidder?

**Answer:** ~~Under review.~~

The approximate numbers are as follows:

Government Computers: 629

Government Monitors: 3715

Government Laptops: 66

Government Printers: 437

The majority of these computers will be disposed of prior to 2013 and the Government will only replace the computers utilized by the Government staff.

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~~The remainder of the question is under review.~~ Please see the DRFP/RFP Q&As for additional information, specifically Q#125-132.

29. **Question:** Please provide a copy of past three years of EPA audit findings, OSHA audit findings and status for implementing corrective actions.

**Answer:** ~~Under review.~~ Information related to EPA audit findings will be provided at a later date. OSHA audit findings will not be provided due to the proprietary nature to the operating contractor.

30. **Question:** What are the permit and/or agreement costs with outside governmental entities?

**Answer:** ~~Under review.~~ Costs associated with permits and/or agreements will not be provided.

31. **Question:** What is the government's most important concern in the coming contract?

**Answer:** The question is too general, please be more specific.

32. **Question:** Will a Draft Request for Proposal be made available for Contractor review prior to 01 DEC 2010 Industry Day Meeting?

**Answer:** No.

33. **Question:** When will plant tours be offered and will any restrictions to full access be imposed? How many people will be allowed from each prospective bidder? It is recommended that plant tours begin prior to issuance of the draft RFP.

**Answer:** See Industry Day #1 briefing charts. Further details regarding the plant tours will be announced at a later date. The date was specifically planned to follow the release of the draft RFP, however, the date is under review based on industry feedback.

34. **Question:** What is the status of the link operation at the LCAAP? Will the contract awarded to the successful bidder require operation of the link operation? If so, please provide capacities for each link type on a 3/8/5, 3/8/6, and 3/8/7 basis.

**Answer:** See the Industry Day #1 briefing charts. Capacity information will not be provided at this time.

35. **Question:** What production facilities are currently in operation? What is the current workload, ie. Contract Quantities and dollar value?

**Answer:** See Industry Day #1 briefing charts relative to production facilities currently in operation. The total rounds procured in FY10 were 1,257M, valued at \$560M.

36. **Question:** Can commercial ammunition products be manufactured at the LCAAP by the successful offeror?

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**Answer:** Yes, with PCO approval and consideration to the Government. See Industry Day #1 briefing charts.

37. **Question:** Will all current Modernization projects be complete at time of contract award? How is transition expected to take place?

**Answer:** See Industry Day #1 briefing charts. ~~Transition of modernization projects which may be incomplete at the completion of the current operating contract is under review.~~ Projects are scheduled to be completed by the end of FY12. In the event a project will not be complete at the end of the current contract(s), the Government will consider transferring project completion responsibilities to the new contract.

38. **Question:** Will there be award term incentives?

**Answer:** ~~No.~~ Yes. There will be a single three year award term period. See the award term plan, attachment 0059.

39. **Question:** Will performance metrics be tied to award term?

**Answer:** ~~No.~~ Yes. As outlined in the Award Term Plan, Attachment 0059.

40. **Question:** Is there a Collective Bargaining Agreement in place? If so when does it expire?

**Answer:** No.

41. **Question:** What will be the small business requirements?

**Answer:** In accordance with DFARs 215.304(c)(i) and FAR 15.304(c)(4), the extent of participation of small businesses and historically black colleges or universities and minority institutions, and small disadvantaged business concerns will be evaluated respectively.

42. **Question:** Will award be based on Best Value or Lowest Price?

**Answer:** Best Value.

43. **Question:** Will SOPs and manufacturing process flow charts be made available?

**Answer:** Yes; non-proprietary information will be made available in the future.

44. **Question:** Will equipment and facility maintenance records, costs, warranties, etc. be made available to bidders?

**Answer:** Maintenance records and costs are proprietary to the current operating contractor.

45. **Question:** Will all production work need to be performed at Lake City or can it be performed at other locations?

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**Answer:** Yes, all production work will be performed at LCAAP, with the exception of .22 Caliber and potentially links.

46. **Question:** We see there are two contracts; DAAA09-99-E-0002 expires 2025 and W52P1J-09-D-0027 expires 2012. Please explain the relationship between these two contracts and what is being offered under the current solicitation? What will be the relationship between the current competition and the contract which expires in 2025?

**Answer:** See Industry Day #1 briefing charts. We intend to solicit for full and complete operations and maintenance of LCAAP and small caliber ammunition beginning in FY13. Details specific to the current contract will not be provided.

47. **Question:** What is the scope of Armament Retooling and Manufacturing Support (ARMS) under solicitation W52P1J-LCAAP? Will the winning contractor be required to market under ARMS and what is the annual contractor cost; what is the annual ARMS funding provided by the government? Will the winning contractor be required to support current ARMS tenants; how many, what are the lease values, and what is annual support cost?

**Answer:** A scope of work for ARMS will be provided under the resultant solicitation, the draft PWS is currently available on the LCAAP AAIS website ~~the content of which is under review~~. Historical annual contractor cost is privy to the current operating contractor, however, historical annual ARMS funding will be provided at a later date. Relative to the current ARMS tenants, please see the Industry Day #1 briefing charts. The successful contractor will be required to support ARMS tenants in place at time of award.

48. **Question:** How long will it take to approve an ARMS lease?

**Answer:** From the time the Government receives the request, the typical timeframe for an ARMS lease approval is fifteen (15) business days. If a safety site plan is required it will lengthen the total approval process time.

49. **Question:** Is the incumbent contractor performing satisfactorily for the government?

**Answer:** This information is between the incumbent contractor and the Government.

50. **Question:** What would the government like to see done differently in the new contract from the current contract?

**Answer:** The items will be reflected in the solicitation requirements.

51. **Question:** What is the projected workload for the first contract year?

**Answer:** The minimum quantities for IDIQ CLINs will be identified in the draft RFP.

52. **Question:** What is the status of the environmental remediation projects? What will be the new contractor's involvement?

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**Answer:** Site-wide environmental remediation projects are complete or in place and operating. Any new contractor support role will be identified in the Environmental PWS.

53. **Question:** Recommend removal of .22 and .45 caliber products from the LCAAP procurement plan. These rounds are not manufactured at the LCAAP and other viable sources exist in the NTIB. It is in the Government's best interest to compete these items separately.

**Answer:** Caliber .45 has been removed from this procurement; Caliber .22 will remain.

54. **Question:** What is the status of 20mm manufacturing equipment and contracts at LCAAP? Will 20mm contracts be inherited by the successful bidder? Will 20mm manufacturing equipment currently used by ATK at LCAAP be moved off site during contract transition?

**Answer:** No 20mm contracts will be 'inherited' by the successful offeror. ~~The plan for the 20mm equipment is under review.~~ 20mm will not be part of this acquisition.

55. **Question:** Will the Government workload this facility through contracts resulting from this competition?

**Answer:** A minimum guaranteed quantity will be provided under the IDIQ CLINs. There are no additional guarantees of quantity, however, IDIQ and Requirement CLINs will be utilized for the items as identified in the Industry Day #1 briefing.

56. **Question:** Have all Intellectual Properties issues been resolved with the incumbent?

**Answer:** Yes, the Government will have unlimited rights to all intellectual property no later than 9/30/2012, with the exception of some links, 20mm and other limited instances as follows.

Government-purpose rights for the following aspects of the 5.56mm M855 EPR round:

- Tooling, proprietary engineering design and all drawings developed by Omni-lite for the cold heading programs;
- The method of manufacturing a penetrator in a progressive die carried by a band from Penn United; and
- The Molecular Decomposition Technology (MDP) provided by Oberg Industries.

Government-purpose rights for the following aspects of the RP Primer:

- ABL Impact and Friction;
- Bureau of Explosive Impact (UN Test 3(a)(i));
- Thermal Stability at 75C UN Test 3(d)(c);
- Small Scale Burning Test UN Test 3(d)(i); and
- Taliani Test (modified) or Vacuum Stability.

57. **Question:** What kind of environmental liability does the Army expect the contractor to assume? What is the current status of environmental conditions at the site? Will you provide an environmental survey?

**Answer:** The Government expects that the successful offeror will assume environmental liability for its operations when the contract is awarded and will be required to comply with the Environmental

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performance work statement (PWS). A baseline assessment is currently in process; the results of the assessment will be provided in a timely manner.

58. **Question:** Is the LCAAP considered a Federal Enclave, with exclusive federal jurisdiction?

**Answer:** Exclusive federal jurisdiction applies to LCAAP.

59. **Question:** Will a library on site at LCAAP be offered for all prospective bidders to review released documentation (SOPs, SPs, etc.)? What documents will be provided?

**Answer:** A virtual technical library and on-site library are planned, with a goal to be in place by issuance of the draft RFP. The details are still being worked and will be made available at the appropriate time. Input is requested from industry relative to what needs to be included in the libraries to facilitate proposal preparation.

60. **Question:** What is the policy regarding release of information requested by prospective bidders for the solicitation?

**Answer:** Information relative to the LCAAP competition will be provided on a website to allow for simultaneous and consistent sharing of information to all offerors.

61. **Question:** What are all maintenance-related costs, broken down between equipment and facilities and including both labor and materials?

**Answer:** See response to Question #44.

62. **Question:** During the 1999 competition, three years of detailed Net Government Outlay costs for each cartridge type were published for all prospective bidders. At the time, the Government stated that their publication was justified due to the existing contract being granted on a sole source basis. Today, the Incumbent has received the current contract on a sole source basis as well. Does the Government intend to publish the Incumbent's most recent three years pricing?

**Answer:** No, unit price information is proprietary or business sensitive.

63. **Question:** Is the successful bidder required to buy all existing Work in Process (WIP) Inventories PLUS the General Supplies and Stores Inventories that exist when contract transitions? If so, at what level would you project that to be?

**Answer:** The successful offeror is not required nor precluded from buying WIP.

64. **Question:** What is the Government's plan to transition Government inventories and stores under this solicitation?

**Answer:** With the exception of GFM and GFE, there are no Government inventories or stores to be transitioned.

65. **Question:** Please provide inventory data (raw material, WIP and finished goods) for the last three years.

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**Answer:** Information on raw material and WIP is not available to the Government and will not be provided. The offeror is requested to provide clarification relative to inventory data desired for finished goods.

66. **Question:** What is the current inventory of Stores Materials (small, expendable tools and MRO items)?

**Answer:** The Government has no visibility of information of contractor-owned stores materials (small and expendable tools). The projected inventory of the MRO items will be provided in the RFP.

67. **Question:** Can a list be made of all recently installed (new/modernized) equipment along with operating instructions, model & manufacturer, specifications, etc.?

**Answer:** A listing of Government-owned equipment and supporting information will be provided in conjunction with the draft RFP.

68. **Question:** Can a list of Government owned equipment at the LCAAP be made available for all prospective bidders? Is there any equipment currently at the LCAAP that will not be made available to the successful bidder?

**Answer:** A listing of Government-owned equipment is available on the VTL. ~~will be provided in conjunction with the draft RFP.~~ A listing of incumbent-owned equipment associated with links and 20mm will not be made available to offerors.

69. **Question:** Is there any Incumbent-owned capital equipment required for current production at the LCAAP?

**Answer:** Incumbent-owned capital equipment required for current production will transfer to Government ownership no later than 9/30/12, with the exception of some links, commercial and 3<sup>rd</sup> party capital equipment (20mm).

70. **Question:** What non-government owned tooling, molds or equipment exists at the facility and what obligations or commitments exist to handle the transition?

**Answer:** With the exception of some link, commercial and 3<sup>rd</sup> party capital equipment, all capital equipment will be Government-owned no later than 9/30/12. The current operating contractor has a contractual commitment to work in good faith with a successor to develop a transition plan.

71. **Question:** Are there any pension funding issues that the successful bidder will have to deal with?

**Answer:** No.

72. **Question:** Will the successful bidder have any responsibility for unfunded Post Retirement Benefits incurred under the current operating contract at the LCAAP?

**Answer:** No.

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73. **Question:** Please provide an itemized list of Workers Compensation related incidents and payouts for the last five years. What is the classification of employees as it relates to Workers Compensation at the LCAAP for all operations? What is payroll per Workers Compensation classification at LCAAP? Please provide a description of any Workers Compensation loss greater than \$25,000. Please provide a description of any alleged occupational disease loss.

**Answer:** The information requested is proprietary and exempted from public disclosure by FAR 24.203(b).

74. **Question:** What are the current annual plant capacities for 5.56mm, 7.62mm and .50 Caliber by cartridge type (Ball, Blank, Tracer)? Also please include annual Primer capacity, by caliber and leaded/lead free. Please provide data on a 3/8/5, 3/8/6 and 3/8/7 basis for all items.

**Answer:** Annual plant capacities and capacity ranges by cartridge type are identified in the Industry Day #2 briefing charts. ~~are identified by family in the Industry Day #1 briefing charts.~~ Primer capacity supports the cartridge capacity as already listed; LCAAP has no lead-free primer capacity. ~~Capacity ranges by cartridge type will be provided at a later date.~~

75. **Question:** What annual quantities of 5.56mm, 7.62mm, and .50 Caliber cartridges were produced during the last three years?

**Answer:** Following are the annual cartridge quantities accepted during the respective FYs:

	<u>5.56mm</u>	<u>7.62mm</u>	<u>.50 Cal</u>	<u>Total</u>
FY08:	955.5M	243.3M	62.8M	1,260.5M
FY09:	811.6M	232.4M	71.8M	1,185.8M
FY10:	828M	222.4M	79M	1,129.3M

76. **Question:** Please provide a list of projects (other than Modernization) budgeted for fiscal years 2013 through 2016, including the budgeted amount.

**Answer:** As the list of LCAAP Modernization Projects for FY13 has not been released to Congress, it is unable to be shared at this time.

77. **Question:** What paying tenant organizations currently reside on the LCAAP?

**Answer:** There are no additional paying tenants other than those under the ARMS program.

78. **Question:** Will contracts for purchase of utilities at the LCAAP (electricity and natural gas) be issued and managed by the Army or the Contractor?

**Answer:** The successful offeror will be responsible for utilities at LCAAP.

79. **Question:** What contracts exist that the new operator will have to assume?

**Answer:** Besides the tenant agreements under the ARMS program, there are no additional contracts that the new operating contractor will assume.

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80. **Question:** Please provide additional information about utility contracts (e.g. sewer, maintenance of drainage ditches, natural gas, electricity, water).

**Answer:** The information requested is proprietary and exempted from public disclosure by FAR 24.203(b).

81. **Question:** What were costs for Natural Gas, Electricity, and Fuel Oil at the LCAAP for the last three years?

**Answer:** The information requested is proprietary and exempted from public disclosure by FAR 24.203(b).

82. **Question:** Please provide most recent 12-month utility consumption information for the LCAAP.

**Answer:** The utility information below was provided by the current LCAAP operating contractor. As the current contract is firm-fixed-price, the Government is unable to verify the data.

GFY	Electric Use (KWH)	Equiv Gas Use (CF)
2006	81,648,000	656,901,000
2007	87,360,000	685,964,000
2008	84,714,000	697,717,000
2009	80,724,000	739,051,000
2010	85,218,000	723,109,000

83. **Question:** How will Cal .45 Ammunition be procured?

**Answer:** Cal .45 will be handled under a separate procurement.

84. **Question:** Will there be any 20mm ammunition in this RFP?

**Answer:** No.

85. **Question:** On the briefing charts, LCAAP Cal .50 capacity is 60M. How can they produce 79M rounds of Cal. 50 in FY10?

**Answer:** The current Cal .50 capacity exceeds 60 million/year. By 1 October 2012, it is anticipated that the Cal .50 capacity will be 60 million/year based on a nominal 3/8/5 shift basis. More information regarding plant capacities is provided in the Industry Day #2 briefing charts ~~will be provided at a later date.~~

86. **Question:** How will developmental programs be addressed in the RFP? i.e. The enhanced lethality round for 7.62mm and .50 Cal?

**Answer:** Should there be a requirement for a material change that enhances certain rounds, a separate SOW and related approvals will be provided to the contractor.

87. **Question:** Will EPA cover more than copper for production?

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**Answer:** The USG is seeking industry feedback on commodities to be included and the structure. Any suggestions submitted should include proper rationale and data to support why the commodities should be incorporated. Final determination of EPA coverage will be included in the solicitation.

88. **Question:** Will there be any NTIB restrictions (material specific)?

**Answer:** The following are restricted to the NTIB:

--Magnesium Powder (Used in Tracer composition)

--Comp A-4 (ZZ14)

--Propellant (WC844, WC814, WC846T, and WC860)

--Nitrocellulose

--All production work is required to be performed at LCAAP, with the exception of .22 Caliber and potentially links.

89. **Question:** Will past performance for international contracts be allowed/considered?

**Answer:** Yes, if they are recent and relevant as will be defined in the draft and final RFP.

90. **Question:** What are the most probable quantities? Will these be provided in the RFP?

**Answer:** ~~Under review.~~ Evaluation quantities and weights are included in the Pricing Matrices. However, the evaluation quantity points and weights are estimates only based on planning quantities at this time and not obligatory under this contract; they are NOT binding and shall NOT be relied upon for execution purposes. Not meeting, or exceeding, the evaluation quantities in the pricing matrices should be expected and does NOT constitute revision of the pricing matrices. If the Government's requirements do not result in orders for the estimated quantities, that fact shall not constitute the basis for an equitable price adjustment.

91. **Question:** "Process Control" was listed on p. 27 of the Government Briefing under Anticipated Contract Terms & Conditions – Quality Assurance. Is this requirement the recently developed "Process Control Clause?"

**Answer:** Statistical Process Control clause will be included in the draft and final RFP; however, it is not the Government's intention to include the new pilot Process Capability, Control, and Improvement (PCCI) clause.

92. **Question:** What is the purpose of the 4-pronged primer stake on the M855A1 case primer pocket?

**Answer:** This stake design is necessary to handle the increased chamber pressure of the M855A1.

93. **Question:** Will the anticipated scale-up of the M855A1 Enhanced Performance Round (EPR) technology to larger calibers be a part of the new LCAAP contract?

**Answer:** ~~Under Review.~~ 7.62mm cartridges which employ similar technology to the M855A1 will be included on the new LCAAP contract. This includes, but is not limited to the M80A1, M276A1, and 4 M80A1/1 M62A1. The new contract will also include the following 5.56mm cartridges:

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M855A1 linked, M856A1, 4 M855/1M856A1, and 4 M855A1/1 M856A1. In addition, ECPs are currently being processed to remove the lead from A552, A555, and A557.

94. **Question:** Can any additional information be provided regarding the RFP requirements for Links?

**Answer:** The Government does not own 100% of the LCAAP link manufacturing equipment nor IP. At this time, offerors will be expected to present their own solution for link supply in their proposals. ~~however, this topic is still under review by the Government and additional information will be forthcoming.~~ A listing of Government-owned link equipment is available **on the VTL**. ~~upon request.~~

95. **Question:** Why are there no guaranteed volumes for the IDIQ CLINs in the base year?

**Answer:** Minimum IDIQ CLIN quantities for the base year will be provided in the draft and final RFP.

96. **Question:** Please explain the meaning of the columns in the “LCAAP Overall Capacity” table shown on p. 35 of the Government presentation (Industry Day #1 briefing).

**Answer:** The Modernized column indicates capacity that will be available from modernized production lines upon completion of modernization activity at the time of award of the new contract. The Surge column indicates the amount of legacy technology capacity that will be available at this same point in time.

97. **Question:** What are the boundaries of the acquisition strategy inputs that the Government is seeking? What is the timing?

**Answer:** The opportunity to influence the acquisition strategy diminishes as that strategy is implemented through the issuance of the solicitation.

98. **Question:** What are your views on what should and should not be included in Total Evaluated Price (TEP)? We have discussed potential issues such as unfunded PRBs which may or may not be included.

**Answer:** There are no unfunded Post Retirement Benefits incurred that the successful bidder will have any responsibility for from the current operating contract at the LCAAP. Other aspects to be included in the Total Evaluated Price will be identified in the draft and final RFP.

99. **Question:** What is the planned annual level of modernization funding?

**Answer:** ~~Under review.~~ The requested annual level of Modernization funding is approximately \$40M/year, but is subject to availability of funds.

100. **Question:** During the briefing, the Government described a 5 year base period plus 2 year option to be awarded upon selection, with a potential for an additional 3 year option period. What will be the award term criteria for making this determination? When during the life of the contract will the additional option period be awarded?

**Answer:** ~~The Government is not utilizing award term; as such, no award term criteria will be provided. Exercising an option is always at the Government's discretion and determination will be~~

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~~based upon an analysis IAW FAR 17.207. The USG option analysis will occur during year 5 of the contract.~~—The award term criteria will be provided in the final RFP. An assessment of the entire four (4) year evaluation period (beginning 1 October 2013 and ending 30 September 2017) will be made in Year 6 of the production contract.

101. **Question:** It appears from the J&A for the 4-year and other communication that the Government intends to maintain an unencumbered facility. Will the RFP state that all capital investments revert to the Government at completion of the contract term?

**Answer:** The Government will attain ownership and rights for all Capital & Intellectual Property to all Government furnished property, modifications to Government furnished property, contractor acquired property, and intellectual property. The draft and final RFP will specify the timing of attainment.

102. **Question:** How does the Government anticipate that family pricing will be administered?

**Answer:** See Industry Day #1 briefing charts. Additional information will be provided in the draft and final RFP.

103. **Question:** Are all current propellant types listed under the NTIB or just the four types listed in the presentation?

**Answer:** The four types of propellant identified are the only ones planned to be restricted to the NTIB.

104. **Question:** Are the volumes based on a 3-8-5 work schedule?

**Answer:**

- Unless otherwise noted, the capacities were based on the 3-8-5 work schedule.
- Shift information for actual production quantities will not be provided.

105. **Question:** Could you please define requirements for allowing foreign nationals access to technical data?

**Answer:**

Drawings for the TDPs and specifications are Distribution D and available to only those firms registered with the US/Canada Joint Certification Program (JCP). For information on becoming certified, see [www.dlis.dla.mil/jcp](http://www.dlis.dla.mil/jcp).

- Restricted technical data will not be forwarded to a contractor who has not been certified. A copy of the certified DD 2345 is required with written request to the Contracting Officer in order to receive the drawings.
- IAW International Traffic in Arms Regulations (ITAR), a U.S. contractor may apply to export the TDPs and specs to a foreign company and/or foreign nationals with an approved export control license.

106. **Question:** Could you please describe the process for clearing foreign nationals for future site visits?

**Answer:**

- U.S. contractors with U.S. citizens (inclusive of green card holders) are permitted to tour LCAAP in support of proposal preparation.
- Canadian contractors and citizens with an approved DD2345 are also permitted to tour provided a DAV request is submitted and approved.
- The process varies for foreign nationals of other countries, therefore, please contact the PCO for eligibility and process.

107. **Question:** Why does PWS 2 show up on both indirect and direct funded list?

**Answer:** Refer to the PWSs for details. In summary, the PWS for on-site government support on the Production contract (indirect) provides for the general support; while PWS 2 on the Facilities contract (direct) provides specific funding and provision of goods and services, and also the provision of vehicles.

108. **Question:** Do you expect any changes to the facility contract (PWS execution) as a result of the proposed IMCOM transition for GOCO facility operations?

**Answer:** Not at this time.

109. **Question:** Has there been any discussion regarding the potential for the FBI/DOJ to open a facility near or on LCAAP?

**Answer:** Not at this time.

110. **Question:** What are small business goals or strategy?

**Answer:** SB goals will be included in the draft and final RFP.

111. **Question:** What will the Army do with the legacy production equipment as it is replaced by Modernized equipment? Will it be declared 'excess' at some point?

**Answer:** To be determined; some equipment will be stored and some may be declared excess.

112. **Question:** Will plant production operations be running at a later plant visit?

**Answer:** ~~Undetermined at this time.~~ Not at this time.

113. **Question:** LMP is listed as a deliverable on one of the PWSs. Is LMP required?

**Answer:** No, there are no plans to use LMP at LCAAP at this time.

The report referenced entitled "Logistics Modernization Program (LMP) 80-column Flat File" is a standard format to submit inventory/accountability information to Joint Munitions Command (JMC). This data requirement will be deleted from PWS 16 – Contract Production/Delivery Reporting (Indirect) and incorporated into PWS 10 – Ammunition Material Management (Indirect).

## LCAAP Acquisition Questions and Answers (as of 12/12/11)

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114. **Question:** The supply of links is going to be difficult, could you please provide a listing of the equipment

**Answer:** A listing of Government-owned link equipment is available on the VTL. ~~upon request.~~

115. **Question:** Is the MRP Government-furnished?

**Answer:** Reference Question #27.

116. **Question:** When will the virtual technical library be in place?

**Answer:** The virtual technical library (VTL) and on-site library are anticipated to be in place by the issuance of the draft RFP.

117. **Question:** Is the 1.8M lbs of propellant required to be stored at LCAAP?

**Answer:** No; reference PWS 15 – Propellant Risk Mitigation which states that storage must occur at a location physically separated from St. Marks, FL. Note: requirement has been changed to 1.5M pounds.

118. **Question:** The better the bidder can determine maintenance and replacement parts cost will result in reduce down-time, and more cost effective bid they will provide. With this as the underlying requirement please provide information on the process equipment to include: out-put capacity, manufacturer name (contact information), warranty, maintenance plans, wear points, and replacement parts lists.

**Answer:** ~~Under review.~~ Available information on operating rates and spare parts are contained in the process records and manuals posted in the Virtual Tech Library. Note: not all of the requested information belongs to the government and will therefore not be made available.

119. **Question:** When will the technical library be available?

**Answer:** See Q#116.

120. **Question:** What technical information will be available on-line and what will be in the library?

**Answer:** The Government has requested feedback relative to what industry would like included in the libraries. Attachment 0056 contains a list of the documents available in the OSL and VTL.

121. **Question:** When will we be able to access floor plans and drawings for the finished lay-out?

**Answer:** The most current drawings available are posted to the On-site Library (OSL) ~~Virtual Technical Library (VTL).~~ Any further updates will be made available on the OSL ~~VTL.~~

122. **Question:** During the June site-visit will we be able to see the equipment in operation?

**Answer:** See Q#112.

123. **Question:** Information Technology/Enterprise Systems:

- a. What is the property control system data base, which will be provided by the Army?

**Answer:** ~~Under review.~~ Defense Property Accountability System (DPAS) is for personal property. Integrated Facilities System (IFS) is for real property.

- b. Does the Army have a preferred system for the management of production activities and remodeling up-grades?

**Answer:** No, the new operating contractor will decide.

- c. What Enterprise System(s) are currently being used by the incumbent?

**Answer:** See Question #27.

- d. What system is being used for the facility and equipment Preventive and Repair Maintenance.

**Answer:** ~~Under review.~~ The successful offeror will be required to use their own system for maintenance.

- e. Who provides the IT services?

**Answer:** It is the responsibility of the operating contractor to determine who will provide the IT services for LCAAP.

- f. What hardware is in use on the installation? How much...is complete listing (and location) available for the hardware? Who owns the IT hardware? Who owns the software?

**Answer:** ~~Under review.~~ **Please see the DRFP/RFP Q&As for additional information, specifically Q#125-132.**

- g. What hardware and software will the Army provide in the new contract?

**Answer:** The hardware that is listed in the Government Furnished Property list will be provided to the new operating contractor. The Government does intend to provide any GFS, with the exception of **equipment operating software**. The listing of Government Furnished Equipment is available on the VTL ~~upon request as specified at LCAAP's website.~~

- h. Is Internet access available...provided by what means, i.e. T-1 line, T-3 line, etc.? What buildings are served in the Lake City AAP network, and by what means?

**Answer:** ~~Under review.~~ Yes, internet access is available. There is one T-1 line on the NIPERNet, upgrading to 2, connecting eight buildings in which the Government occupies office space. The incumbent's network has at least six T-1's that connect approximately 20 buildings.

- i. Is wireless available for the Preventive Maintenance and Repair Management systems?

**Answer:** ~~Under review.~~ Not in all areas. There are a few areas in Building 1 packing that have a wireless LAN capable of supporting/accessing the Preventative Maintenance and Repair Management system.

- j. How many different software systems does LCAAP have and manage?

**Answer:** ~~Under review.~~ Approximately 220 IT supported applications and over 5,000 end-user developed Access/Excel systems.

- k. Are any of the software systems compatible with an ARCGIS system? Does the LCAAP have a ARCGIS system in place? If so, is this proprietary to ATK?

**Answer:** ~~Under review.~~ The Government has an ARCGIS Reader on one system ([this ARCGIS reader is not proprietary to ATK](#)), and the incumbent has some on a few systems that their environmental personnel use. [This reader is available to the general public as a free download from the internet.](#) [LCAAP does not have the ARCGIS program at the plant.](#) ~~The remaining information is under review.~~

- l. The enterprise system currently being used by ATK, are they “web accessible” and specifically geared towards scheduling for preventative maintenance?

**Answer:** See Q#27. This is not necessarily an all-inclusive list as it is the responsibility of the operating contractor to determine what enterprise systems are required to meet the requirements of the contracts.

- m. What is the new Lab View ballistics data collection software?

**Answer:** ~~Under review.~~ Lab View is the software used for ballistic data collection. The Government does not require Lab View; that is for the operating contractor to determine.

124. **Question:** The Army requires the purchase of 1.8 million pounds of propellant. Must this propellant be stored at Lake City?

**Answer:** See Q#117.

125. **Question:** Facility and Equipment Management:

- a. Will the Army provide the copies of the Maintenance Plans?

**Answer:** ~~Under review.~~ The current maintenance plans are proprietary to the current operating contractor; however they will be made available to the successful offeror.

- b. Will the Army provide Preventive Maintenance Program for the new/re-modeled equipment?

**Answer:** ~~Under review.~~ [The Operation and Maintenance manuals for new/re-modeled equipment can be found on the VTL.](#)

- c. Will the Army provide SOPs for the new/re-modeled equipment?

**Answer:** ~~Under review.~~ [SOPs for the new/re-modeled equipment will be made available to the successful offeror.](#)

126. **Question:** Environmental:

- a. Will the Army provide a current list of permits owned / paid for by incumbent?

**Answer:** The list of environmental permits was provided at Industry Day #2.

- b. What is the current permit renewal schedule?

**Answer:** The new operating contractor will have to obtain all new permits.

- c. Will all permits be in effect during the transition and the first year of the contract? What permits will the new contractor be required to start the application process during the transition?

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**Answer:** The incumbent is responsible for all permits up to and including transition. The new operating contractor is responsible for all permits upon assumption of operation of the plant.

127. **Question:** Labor relations:

- a. What is the labor relations agreement?

**Answer:** See Q#40.

- b. Are employees represented by a Union? If so what Union?

**Answer:** See Q#40.

- c. Will the Army provide wage rate requirements?

**Answer:** ~~Under review.~~ SCA rates will be provided in the solicitation.

- d. Please provide the current SCA rates, necessary for SCA covered work.

**Answer:** SCA rates will be provided in the solicitation.

128. **Question:** Testing:

- a. Building 8, Indoor Ballistics testing: Are these tests performed by the Army QA or the contractor...what is the mix and duties of all personnel involved in the testing?

**Answer:** All lot acceptance and process control testing is performed by the contractor, with the appropriate Government oversight. Maintenance of ballistic facilities and equipment is also provided by the contractor. The Government BSO does share the range and perform select testing with support from the contractor as defined in PWS 19 – Support of Onsite Government BSO-NATO NARTC.

- b. Building 45, Outdoor Ballistics testing: Are these tests performed by the Army QA or the contractor...what is the mix and duties of all personnel involved in the testing?

**Answer:** Same as a. above.

129. **Question:** Are there any current or past ISR's that we can review?

**Answer:** ~~Under review.~~ No. However, there are 3 documents that will be placed on the Virtual Technical Library as reference materiel: AR Army Regulation 210-14, the Army Installation Status Report Program, ISR-I Implementing Instructions, and ISR-101 Introductory Training.

The Army Installation Status Report Program, ISR-I Implementing Instructions, and ISR-101 Introductory Training.

130. **Question:** Are there any current or past 1391 capital requests that we can review?

**Answer:** The Government does not currently use DD1391s for capital requests at LCAAP.

131. **Question:** Is the 8/3/5 a three start schedule indicating that there are three shifts during a 24 hour period?

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**Answer:** Industry Day charts referring to a “nominal 3/8/5” or “average 3/8/5” were intended to illustrate a capacity for a given shift schedule. It is up to the new operating contractor to determine what shift schedule will be used to meet contract requirements.

132. Does the plant run a 24/7/365 schedule? If not, what is the schedule of operations?

**Answer:** Certain support functions, e.g., utility plants and security, typically operate 24 hours/day, 7 days/week, 365 days/year. Other plant functions may operate on varying shift schedules depending on workload. It is up to the new operating contractor to determine what plant schedule will be used to meet contract requirements.

133. **Question:** Does the LCAAP have an approved Land Use and Master Plan?

**Answer:** ~~Under review.~~ No. Lake City has a Land Use Control Plan that is in compliance with CERCLA. Note: the Land Use Control Plan is available in the On Site Library.

134. **Question:** Are any of the buildings registered as being historically significant? If so, can you provide a listing of these? If any are registered historic, do all maintenance and design required Section 106 review?

**Answer:** ~~Under review.~~ LCAAP has had no overall systematic survey of building and structures, but several studies of World War II resources have been conducted. Based on previous studies and surveys, LCAAP may be eligible for inclusion in the National Register. In the near future, LCAAP will be undergoing assessment on this matter; therefore the status is subject to change.

135. **Question:** Is the Fire Information Resource Management System owned by the Army or is the system proprietary to ATK?

**Answer:** ~~Under review.~~ LCAAP does not utilize the Fire Information Resource Management System. The current operating contractor utilizes the National Fire Incident Report System which it has a site license.

- a. Please identify the other sources for mutual aid during an incident that is beyond the contractor Fire Department’s capability.

**Answer:** ~~Under review.~~ Independence Missouri Fire Department

136. **Question:** Does the LCAAP include specific timelines for “best commercial practices” for the cleaning, draining, structural inspection, disinfecting, refilling, and cathodic protection of onsite storage tanks?

**Answer:** ~~Under review.~~ No, maintenance procedures for storage tanks will be available to the successful offeror.

137. **Question:** Does a rail spur line access the site from the main line to the north? Also, which railroad owns this line?

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**Answer:** ~~Under review.~~ Yes, access to the rail spur is on the northern edge of the property. Gates to and from the main line are controlled by LCAAP. Union Pacific owns the line. Note: The condition of the spur line is questionable and may or may not be operational in its current state.

138. **Question:** Are all vehicles maintained on site? If so, can we visit the vehicle maintenance facility during the next site visit?

**Answer:** Currently, routine maintenance is performed on site. Yes, a visit during the next site visit would be possible.

139. **Question:** How many acts of “Abnormal Maintenance”, that being maintenance exceeding \$250,000 have occurred at LCAAP?

**Answer:** ~~Under review.~~ The USG does not have visibility into the number of abnormal maintenance acts.

140. **Question:** Can you provide a list of all staff positions and the number of Full Time Equivalent (FTE’s) for each?

**Answer:** The requested information is proprietary to the current operating contractor.

141. **Question:** For building 3, does the 470,000 square feet of floor space represent all floors?

**Answer:** Yes.

142. **Question:** For the west wing building, will the pyrotechnic dispensing mechanism project be part of the existing or new contract?

**Answer:** Tracer charging improvements, such as pyrotechnic dispensing mechanism, are being considered as future modernization projects, subject to availability of funding, most likely on the new contract.

143. **Question:** Is it possible to review the 7.62mm Bullet Assembly capacity expansion program?

**Answer:** Four Bullet Assembly machines were rebuilt in 2005/2006 and were viewed on the Industry Day #2 tour/narrative.

144. **Question:** Please provide the number of bullet assembly machines to be converted and/or rebuilt for M80A1 and M62A1 EPR rounds for the 7.62mm Bullet Assembly.

**Answer:** Please refer to Industry Day #2 Tour Narrative; requested information has not yet been determined.

145. **Question:** Will the 20mm be required with the new contract?

**Answer:** See Q#54 and Q#84.

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146. **Question:** What is the software program recommended for use with the 7.62mm Manurhin loaders?

**Answer:** ~~Under review.~~ The 7.62mm Manurhin loaders are equipped with Allen-Bradley 1756-L65 controllers utilizing ControlLogix software, Version 17.

147. **Question:** Will the Safety Site Plan (SSP) be available for review? Is the SSP a State or Federal requirement?

**Answer:** ~~Under Review.~~ Safety Site Plans will not be available to the offerors for proposal preparation, but will be made available to the successful offeror. The list of SSPs is however available in the On Site Library. The Safety Site Plan is a DoD requirement as outlined in the PWS 3 – Safety.

148. **Question:** Will the modernization program for the 7.62mm tracer charging machines be part of the new contract?

**Answer:** See Q#142.

149. **Question:** Will the new .50 cal linking machines be part of the new contract?

**Answer:** See Industry Day #2 Tour Narrative. No new Cal .50 linking machines are currently planned; limited improvements to existing Cal .50 linking lines are in progress as part of the current contract modernization program.

150. **Question:** Please provide detailed (from front end through back end) process flow charts for each bullet line (5.56mm, 7.62mm, and .50 cal).

**Answer:** ~~Under review.~~ The Government intends to provide process flow charts with the Baseline Facility Assessment, which will be placed on the VTL.

151. **Question:** Will all building(s) HVAC be included in the new or current contract?

**Answer:** The question is unclear; please clarify.

152. **Question:** What are the fire flow requirements (gallons per minute from # of hydrants) for the LCAAP? Do all hydrants currently meet that requirement?

**Answer:** ~~Under review.~~ Each building has a required fire flow based on the size and type of the building. Fire hydrants are flow tested on an annual basis.

153. **Question:** What is the frequency of debris removal for the flood control channel?

**Answer:** ~~Under review.~~ Debris removal for the flood control channel occurs on an annual basis.

154. **Question:** What is the frequency of lawn mowing at the LCAAP? Also, how many acres require lawn mowing?

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**Answer:** Please reference PWS 13 – Mowing for requirements and locations.

155. **Question:** Are all floors including in the 368,000 square feet of space for building 1?

**Answer:** Yes.

156. **Question:** What is the number of FTE's that have been reduced due to the modernization plan? Is this in conflict with any labor/union agreements in place?

**Answer:** ~~Under review.~~ Modernization of LCAAP was undertaken to restore or establish a sustainable small caliber ammunition production capability into the future. Projects targeted improved machine reliability/availability/maintainability, product quality, and reduced product scrap. Labor reductions, in general, are expected in terms of greater machine net yield, hence lower “per unit” labor cost, for a given production schedule. Actual results are evolving as more experience is gained with equipment released from modernization into production; before/after comparisons have not been quantified by the Government. The most significant component of labor savings for 7.62mm and Caliber .50 is still in progress; the planned elimination of gage and weigh final inspection for the modernized capacities of 160 million/year and 60 million/year, respectively. In 5.56mm, the replacement of control electronics for the priming and loading submodules incorporated intrinsically safe controllers located in the operating areas; this change permits the reduction of one operator (control room console operator/driver) per machine, per shift. There is no labor/union agreement and therefore is not in conflict.

157. **Question:** Will the future plans for 5.56mm, 7.62mm A1/EPR component manufacturing operations (slugs, penetrators) be part of the new contract?

**Answer:** ~~Under review.~~ The answer is undetermined at this time.

158. **Question:** Is it possible that we can view a bullet's life in the actual manufacturing process (from front to back end)?

**Answer:** ~~Under review.~~ At this time it is not anticipated that you will be able to view the actual production process in operation, however the offerors will be given the opportunity to tour the production operations sequentially.

159. **Question:** Production Base Support Projects:

- a. According to the Manufacturing Briefing at the March Industry Day these up-grade projects will be completed in 2011. What happen if they are not completed?

**Answer:** See Q#37.

- b. Is permitting and other engineering support included in these projects?

**Answer:** Yes, the work required to execute each PBS project will be negotiated based on the PWS, and subject to FAR requirements for reasonableness, allowability, allocability and subject to availability of funding. Within that context, engineering support is a typical project cost element; permitting is a less common project requirement, normally involved with only environmental projects.

- c. Are PBS projects directed to the contractor or do they go out for open competition?  
**Answer:** PBS projects will normally be awarded under the Hybrid Production Contract; where a PBS project involves new construction, it may be assigned for execution to the U.S. Army Corps of Engineers.

160. **Question:** Is the Hazardous Waste storage permit owned by the contractor?

**Answer:** The contractor is permitted as the operator for all HW permits.

- a. Does this permit include the disposal of sludge filtered from the explosive contaminated water?

**Answer:** Yes.

- b. Who is the vendor performing hazardous waste disposal?

**Answer:** It is up to the new operating contractor to determine which vendor to use to meet the disposal requirements of the contract.

161. **Question:** Why are the magazines heated?

**Answer:** They are heated to maintain moisture control for the contents of the magazines.

162. **Question:** During the transition will the Army provide office space for the contractor personnel? Will the Army provide storage space for components and materials?

**Answer:** Reference PWS 18 – Transition for specific requirements.

163. **Question:** What equipment and spare parts are government furnished? Please provide a list with quantities and location.

**Answer:** A listing of GFE (inclusive of location) is available on the VTL ~~upon request~~.

164. **Question:** Will the library provide a breakdown of the utilities by type and usage?

**Answer:** See Q#80 and Q#82.

165. **Question:** Is there a Preventive Maintenance and Repair Backlog or Deferred Maintenance?

**Answer:** The Government is not currently aware of one.

- a. Is the next contractor expected to catch-up the backlog?

**Answer:** N/A.

- b. What is the list of backlog projects?

**Answer:** N/A.

166. **Question:** Please provide some examples of Abnormal Maintenance?

**Answer:** See Q#139.

167. **Question:** Has the Incumbent been assessed any Environmental Notices of Violation? If so what cause and the fine?

**Answer:** Any notices of violation are proprietary and will not be provided.

168. **Question:** Finished Munitions:

a. How much is typically in storage at Lake City

**Answer:** Varies considerably; depends upon what is being manufactured to include commercial work.

b. What is the Lake City storage capacity?

**Answer:** ~~Under review.~~ Nominally the storage capacity for finished munitions is 100M rounds. Please note that finished munitions are not stored for extended periods of time at LCAAP. Finished munitions are stored temporarily while waiting transit to other locations.

169. **Question:** Is there sufficient storage space at Lake City to accommodate a reasonable amount of raw materials?

**Answer:** Historically, sufficient storage space for raw materials has not been an issue.

a. How many days worth of production of raw materials can the contractor hold at Lake City for a typical production run?

**Answer:** Question is too broad in nature as there are too many variables. Historically, sufficient storage space for raw materials has not been an issue.

170. **Question:** In general, CDRLs are referenced throughout the PWSs; will a CDRL list be available prior to the issuance of the DRFP?

**Answer:** CDRLs will be provided with the DRFP.

171. **Question:** PWS 2, On-site Government Personnel Support (Direct):

a. Section 2.1: What types of goods and services are included within this scope?

**Answer:** ~~Under review.~~ Costs associated with leased vehicles supporting the Government staff, office supplies, subscriptions, PPE, postage (Fed-Ex, USPS, etc).

b. Section 2.3: For what scope within this direct PWS would a contractor be expected to forgo fee and with what rationale?

**Answer:** FAR 52.216-11 will be included in the Facilities contract and applies to this PWS in its entirety. The operating contractor's effort associated with these actions will be minimal and therefore absorbed within contractor overhead.

172. **Question:** PWS 2, On-site Government Personnel Support (Indirect):

a. Section 3: Would scope not specifically listed out as an example in this section become a part of the PWS 2 Direct On-Site Government Personnel Support?

**Answer:** ~~Under review~~. No the scope is not limited to the examples provided. The PWS states that the Contractor shall provide support to the Government Staff at the same level as it is provided to the Contractor's operation.

- b. Section 3: What does the "network" support include for information technology support?

**Answer:** ~~Under Review~~. Network has been removed from the PWS.

- c. Section 4.5: Is this CDRL requirement inclusive of all cost-reimbursable contracting actions incorporated under contract for the duration of the contract, regardless of the resulting deliverable requirements of the Statement of Work for those contracting actions?

**Answer:** ~~Under review~~. The CDRL requirement is specifically for this PWS only and is not intended to cover any other cost reimbursement contract actions

173. **Question:** PWS 5, Fire and Emergency Services (Indirect):

- a. Section 4.2: Does the specified staffing level represent a minimum requirement for staffing at all times (weekends, evenings, holidays, etc.)?

**Answer:** Yes, the specified staffing level represents the minimum requirement at all times.

- b. Section 4.3: An EMT – Intermediate/99 is specified for certification, but this level does not exist in the State of Missouri; should this certification level instead be another type of EMT, such as EMT – A or EMT – P?

**Answer:** In Missouri an Intermediate is a 99.

- c. Section 4.4: Please clarify the differences between the Facility Response Plan, Disaster Preparedness Plan, and the Plant Protection Plan as separate requirements; will additional information become available within the DRFP?

**Answer:** The Facility Response Plan is essentially the fire plan, which is to identify all flammable, combustible, and explosive items in each area of each building, as well as identification of escape routes, sprinkler systems, deluge systems and method or plan to fight a fire in each area.

The Disaster Preparedness Plan (PWS 5 - F&ES, para 4.5) is referred to locally as the Natural Disaster Plan and is an annex to the Plant Protection Plan (requirement of PWS 4 - Security/Antiterrorism); stated plan is to cover mitigation, preparedness, response to and recovery from natural disasters.

The Plant Protection Plan covers plans for day-to-day security operations on the installation. Annexes to the Plant Protection Plan include the Disaster Preparedness Plan (a.k.a. Natural Disaster Plan), Disaster Control Plan, Bomb Threat Plan, Civil Disturbance Plan, WMD/CBRNE Plan, Labor Disturbance Plan, Force Elevation Plan, Installation Closure Plan, etc. The Plant Protection Plan, as a whole, will become an annex to the Installation's overall Antiterrorism/Force Protection Plan (developed jointly pursuant to PWS 4 - Security/Antiterrorism, para 2.33).

- d. Section 10: Can a Contractor utilize a GSA ambulance to meet the requirement, or does a Contractor have to procure an ambulance specifically to meet this requirement?

**Answer:** See Q#23.

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- e. Appendix A: The AR420-1 Chapter 25 numbering structure appears to be incorrect; please clarify if the following are the appropriate corrections.

PWS 5 – Reference	Correction / Comment
34. Para 25-33	Please verify that this is correct.
35. Para 25-34	- <b>Should be: 35. Para 25-33</b>
36. Para 25-34a	- <b>Should be: 36. Para 25-33a</b>
37. Para 25-34d and e	- <b>Should be: 37. Para 25-33d and e</b>
38. Para 25-35	- <b>Should be: 38. Para 25-34</b>
40. Para 25-41a	- <b>Should be: 40. Para 25-40a</b>
41. Para 25-43 a and b	- <b>Should be: 41. Para 25-42 a and b</b>
42. Para 25-44	- <b>Should be: 42. Para 25-43</b>
44. Para 25-45	- <b>Should be: 44. Para 25-44</b>
45. Para 25-46	- <b>Should be: 45. Para 25-45</b>
46. Para 25-47	- <b>Should be: 46. Para 25-46</b>
47. Para 25-49	- <b>Should be: 47. Para 25-48</b>
48. Para 25-50	- <b>Should be: 48. Para 25-49</b>
49. Para 25-51	- <b>Should be: 49. Para 25-50</b>
50. Para 25-52	- <b>Should be: 50. Para 25-51</b>
51. Para 25-53b	- <b>Should be: 51. Para 25-52b</b>
52. Para 25-53b (1)	- <b>Should be: 52. Para 25-52b (1)</b>
53. Para 25-53b(2)	- <b>Should be: 53. Para 25-52b(2)</b>
54. Para 25-54	- <b>Should be: 54. Para 25-53</b>
55. Para 25-55	- <b>Should be: 55. Para 25-54</b>
56. Para 25-56	- <b>Should be: 56. Para 25-55</b>

**Answer:** Correct; revisions have been made to the PWS accordingly.

174. **Question:** PWS 8 Utilities and Energy (Indirect):

- a. Section 1: What is the intent of including the privatization comment?

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**Answer:** The verbiage has been included to cover such instance in which it is determined that privatization is the most cost effective approach at LCAAP. There are no current plans to privatize utilities at LCAAP, however, the Government reserves the right to do so.

- b. Section 2.5: Would the USG not prefer the requirements to be met for EPACT 2005 or 2008 rather than 1992, as cited?

**Answer:** The Government prefers EPACT 2005 be met; the PWS has been revised accordingly.

175. **Question:** PWS, 9 Government Property (Indirect):

- a. Section 7.8.1: Will the contractor fund all disposal of excess personal property? If so, what is the estimate for the USG's disposal needs for the contract period? Also, will the USG Property Administrator be authorized to approve scrap, or can this authorization only be obtained by the DCMA eTools software application?

**Answer: Under review.** No, funding source for disposal of excess personal property will be determined on a case by case basis. If a scrap procedure has not been approved, the contractor will submit an inventory disposal schedule using DCMA eTools. However, all scrap that requires demilitarization or scrap that is sensitive property requires an inventory disposal schedule.

- b. Section 7.9.1: In accordance with DFARS 252.211-7007, would the USG consider any of the USG owned equipment at LCAAP to be GFM rather than GFE? Also, in accordance with DFARS 252.211-7003 and for purposes of this acquisition, should a "delivered item" be considered a contract line item deliverable?

**Answer: Under review.** Yes, USG owned equipment at LCAAP is GFM if the contractor acquires, fabricates or otherwise provides property to fulfill a Government requirement and the Government takes title. However, there is potential for Government acquisition/redistribution of equipment that will be delivered to LCAAP which also would require IUID tagging and entry into the IUID Registry.

- c. Section 7.9.2: Please clarify the necessary updates for the IUID Registry "as items enter or leave their [the Contractor's] possession."

**Answer: Under review.** Acquisition (Contractor or Government purchase, fabrication, receipt of government redistributed property) and disposal (transfer, loan, sale, scrap) of GFP are circumstances that necessitate updates to the IUID Registry.

- d. Section 8.2: Please provide the definition for "historic/heritage facilities".

**Answer: Under review.** Definition from AR 405-45: "Heritage assets - Plant, property, and equipment items that are expected to be preserved indefinitely because these assets are unique for one or more of the following reasons: historical or natural significance, cultural, educational or artistic (for example, aesthetic) importance, or significant architectural characteristics."

- e. Section 8.4: Is this requirement inclusive of all Property already maintained at LCAAP?

**Answer: Under review.** Yes.

- f. Section 8.6.1: Is the utility map external to buildings or internal to buildings?

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**Answer:** ~~Under review~~. Both external and internal.

- g. Section 9: In general, how does this IMCOM section of the PWS differ from those in PWS 1, Facility Plans, Strategies and Analyses and in PWS 8, Utilities and Energy?

**Answer:** ~~Under review~~. Deleted from Property PWS; addressed in Facility Plans, Strategies and Analyses PWS.

- h. Section 9.1: How does this specific requirement differ from PWS 8, Utilities and Energy?

**Answer:** ~~Under review~~. Deleted from Property PWS; addressed in Facility Plans, Strategies and Analyses PWS.

- i. Section 9.2: How does this specific requirement differ from PWS 1, Facility Plans, Strategies and Analyses, section 2.1.1?

**Answer:** ~~Under review~~. Deleted from Property PWS; addressed in Facility Plans, Strategies and Analyses PWS.

- j. Section 9.3: How does this specific requirement differ from PWS 1, Facility Plans, Strategies and Analyses, section 2.1.2?

**Answer:** ~~Under review~~. Deleted from Property PWS; addressed in Facility Plans, Strategies and Analyses PWS.

- k. Section 9.4: How does this specific requirement differ from PWS 1, Facility Plans, Strategies and Analyses, section 3.2.1?

**Answer:** ~~Under review~~. Deleted from Property PWS; addressed in Facility Plans, Strategies and Analyses PWS.

176. **Question:** PWS 11, Traffic Management (Indirect):

- a. Section 3.2: What is the process for obtaining access/approval to use the Global Freight Management/Electronic Transportation Acquisition System? Will any information, above and beyond submittal of routing requests and bill of lading details, be required within GFM/ETA?

**Answer:** For registration, access GFM/ETA via <https://eta.sddc.army.mil> and click on 'New User Registration'. GFM is a commercial carrier routing and bill of lading system with no other associated criteria.

- b. Section 3.6: Does the coordination and movement of carrier equipment in and out of secure holding sites refer to on LCAAP or off LCAAP?

**Answer:** Holding relates to on-site LCAAP.

177. **Question:** Will the Army provide a floor plan with an equipment listing for each affected building at LCAAP? The preferred format is AutoCAD (.dwg) or an AutoCAD convertible CAD format.

**Answer:** ~~Under review~~. The Government plans to provide floor plans for all major buildings at LCAAP on the OSL ~~VTL~~. The equipment listing has already been made available to the offerors. The

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Government does not intend to provide separate drawings with an equipment listing for each building at LCAAP.

178. **Question:** What equipment on the link production line(s) will be GFE to the operator?

**Answer:** See Q#114.

179. **Question:** Will the Army provide the standard production rate for each production line?

**Answer:** Annual plant capacities and capacity ranges by cartridge type are identified in the Industry Day #2 briefing charts.

180. **Question:** Is the MRP program in use at Lake City government property or the property of the current operator?

**Answer:** See Q#27.

181. **Question:** Will the MRP program currently in use at Lake City be available to the successful bidder (other than the current operator) or must the bidder provide and install a new MRP program?

**Answer:** See Q#27.

182. **Question:** Will the Army approve requests from bidders for a tour of the Lake City facility while the facility is operating?

**Answer:** See Q#112.

183. **Question:** In general, will the contractor be authorized to order through GSA schedules when purchasing goods and services on behalf of the Government Staff and/or in support of other needs for the resulting contracts?

**Answer:** Yes, while in support of Government staff and direct funded PWSs.

184. **Question:** PWS 1, Facility Plans, Strategies, and Analyses (Indirect) Section 3.1.1: Will the industrial base capacity data be addressed as CDRL submittals? Will any additional information become available regarding the level of detail and content needed to meet these data requests?

**Answer:** No, this will not be addressed as a CDRL submittal. The PWS provides sufficient information for the contractor to adequately provide a response to the Government.

185. **Question:** PWS 3, Safety (Indirect):

- a. Section 1.3.3: Will the contractor be expected to fund the structural analysis of buildings for purposes of submitting safety site plans? Will this requirement be retroactive and require structural analysis of buildings already sited?

Answer: In cases where the safety site plan is required as the result of contractor initiated changes, yes, the contractor would be expected to fund the structural analysis, if required for approval.

b. Section 4.5: Please clarify if the scope of the information required for entry into the database is strictly within that of OSHA and DoD 4145 hazards or would encompass all possible Safety recommendations.

Answer: ~~Under Review~~. Safety observations are not restricted to OSHA and DoD 4145 findings.

186. **Question:** PWS 4, Security/Antiterrorism (Indirect)

a. Section 2.1.3: Please clarify the training documents for which the security guards would be required to be trained to for compliance.

Answer: The contractor will be expected to maintain a training record for each and every security guard in their employ. This training record includes their initial in-service training with course outlines for all topics and courses taught along with test records from proficiency exams and/or practical exercises. When feasible, the Operating Contractor should be using the course outlines for the critical tasks for the Security Guard 0085 series identified in ST 19-085 (Department of the Army Civilian Security Guard Field Training Manual). Additionally, the overall training record should also contain mandatory in-service training that is required either monthly, quarterly, semi-annually and/or annually. The in-service record will also include course outlines for courses taught along with proficiency exams and/or practical exercises.

b. Section 2.1.4: Please clarify which sections of Paragraph 3-1b of AR 190-14 for which the security guards would be required to be trained to for compliance.

Answer: The security guard will be trained to employ the entire Military Police Use of Force Curriculum in accordance with AR 190-14 Paragraph 3-1b. This use of force continuum consists of (1) Verbal persuasion, (2) Unarmed defense techniques, (3) Chemical aerosol irritant projectors, (4) MP club (i.e. expandable police baton), (5) Military working dogs (LCAAP does not have any military working dogs), (6) Presentation of deadly force capability and (7) Deadly force.

c. Section 2.1.5: Please clarify if each security guard should be assigned a shotgun, or if this requirement is specific only for guards in patrol vehicles.

Answer: Each security guard does not need to be assigned a shotgun, however, the contractor will be required to carry shotguns in the patrol vehicles and have shotguns available for deployment to security guards that are on duty in the event of an incident or increase in FPCON.

d. Section 2.2: Which type and kind of chemical agent protective mask and filters are required?

Answer: The contractor shall supply chemical agent masks equal to or equivalent to the Defense Technology Opti-Fit CBRN Gas Mask, a NIOSH-approved gas mask, which provides respiratory protection to first responders from chemical, biological, radiological and nuclear agents in addition to toxic industrial chemicals as well as riot control agents.

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- e. Section 2.7: Please clarify if every employee will require either a NACLIC or a NACI background investigation. Also, will every employee be required to complete a SF-85 form?

Answer: Yes, all employees will require either a NACLIC or a NACI background investigation. Each contractor employee will be required to fill out any form necessary to accomplish the required investigative requirement.

- f. Section 2.12: Traffic congestion increases with additional security monitoring of vehicles; is a mandatory vehicle check required for the exit of all vehicles?

Answer: Yes, on a random and re-occurring basis in a manner designed to not cause additional traffic congestion.

- g. Section 2.27: Who is the receiving party of the dispatch signal from the fixed mount duress alarm?

Answer: All of the patrols on duty will receive the duress alarm from dispatch via their patrol radios.

- h. Section 2.30: Please clarify what level of reporting is required when a threat is found not to be credible.

Answer: Please refer to applicable CDRL and DI-SAFT-81563.

- i. Section 2.33: Are there any assumptions the contractor should make regarding the number of FPCON increases to Charlie or higher and the duration of each?

Answer: There are no assumptions the contractor should make regarding FPCON increases as they frequently happen without prior notice in response to National or World events. The Contractor should be prepared to transition to FPCON Charlie or higher within 24 hours of notification. Elevations to FPCON Charlie do not occur frequently but LCAAP was recently raised to FPCON Bravo for over 30 days following the death of Osama bin Laden.

- j. Section 2.36: Please define the term "executive agent," and clarify the expectations of the executive agent.

Answer: The term "executive agent" means that the contractor is the lead entity responsible for implementing the force protection program on the behalf of the LCAAP Commander.

- k. Section 2.40: Please clarify the requirements of the security officers to monitor and audit hunters during their hunt to the LCAAP 200-1 requirements.

Answer: Per LCAAP Regulation 200-1 Operating Contractor will:

- a) Enforce the provisions of this regulation.
- b) Support the issuance of installation recreational permits in accordance with this regulation.
- c) Ensure that only those individuals entitled to hunt and fish on the Installation are allowed entry.
- d) Input, maintain and provide reports of Recreational Use i.e. Incident Reports, Zone Usage, Harvest Data (harvest records, photos), Regulations, Maps, etc.

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- e) Deposit fees in accordance with AR 200-3.
- f) Report violations of this regulation to the government Security Officer/Game Warden.
- g) Check and record the sex of each deer harvested. Report to Game Warden weekly.
- h) Check each tree stand upon entry and exit to ensure it is marked with the users name and that the user is present.
- i) Check anglers for fisheries length and bag limit violations.

- l. Section 3.4: Please define the “normal supply channels” to obtain the DD Form 2220 and expiration tabs.

Answer: DD Form 2220 are ordered by the Government via the U.S. Army requisitioning process and provided to the Contractor.

**187. Question:** PWS 6, Maintenance (Indirect):

- a. Section 3.1.1: Please clarify the anticipated timeframe for ACO approval prior to the contractor implementing best commercial practice for maintenance of equipment or facilities.

Answer: The PWS has been updated to include within 10 (ten) business days.

- b. Section 4.7: Please define “non-scheduled maintenance” for purposes of this requirement.

Answer: Non-scheduled maintenance for the purpose of this requirement is maintenance outside of the preventative maintenance program or the developed maintenance procedures as stated in section 4.1.

**188. Question:** PWS 7, Environmental (Indirect)

- a. Section 1.4: What is the timeframe for “appropriate review and concurrence” of the required plans and reports?

Answer: Time frames for review and concurrence are identified in each individual environmental CDRL.

- b. Section 2.4: Does this permit approval include air construction permits? Will the LCAAP Commander or Civilian Executive Assistant sign all permits under this requirement?

Answer: Construction permit approval is not included under the commander or civilian executive signature but the overall Title 5 permit would be signed by the commander or civilian executive.

- c. Section 2.13: Does the responsibility for the efforts in which the contractor assists the Government Staff still reside with the Government?

Answer: Audit report findings' recommendations, corrections of deficiencies, and violations are responsibilities residing with the permit holder, which is the contractor.

- d. Section 2.15: What is the anticipated timeframe for a LCAAP Government Staff representative to become available for Federal, State, or local visits to proceed? What does the report, referenced in this section, entail?

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Answer: Paragraph 2.15 of the PWS was updated as follows: The Contractor shall immediately notify the LCAAP Government Staff of any visit/inspection by Federal, State, or local representatives, announced or unannounced. The Government staff shall be available for visits within 30 minutes of contractor notification of an established meeting/visit. Visits shall not proceed without a LCAAP Government Staff representative. If the Lake City environmental staff is not available, an alternative Government staff member will be assigned or a waiver to proceed without a Government staff member will be granted the contractor. If a waiver is granted the contractor is required to provide meeting/visit minutes to the LCAAP Government Staff and Commander no later than 24 hours after completion of a visit. A copy of all material required.....

- e. Section 3.5: Are all requirements and associated costs for the operation of Building 163 included within this indirect requirement?

Answer: Building 163 operations are an indirect requirement already covered with indirect costs.

- f. Section 3.7: Please further define what is required in regards to the methodology for analysis of exposure, as well as the specifications for an Installation Operational Noise Management Plan (IONMP).

Answer: Data Item Description (DID) DI-HFAC-81202 states what is needed for the IONMP. Review the IONMP for further reference.

### 189. **Question:** PWS 10, Ammunition Material Management (Indirect)

- a. Section 1.1, 1.2, and 1.3: Please clarify or narrow the applicable specifications within the vast quantity of reference documents. Do the depot-specific referenced specifications apply to LCAAP and the contractor?

Answer: ~~Under Review~~. Referenced regulations are important to ammunition accountability and headquarters reporting requirements. The regulations identified in sections 1.1, 1.2, and 1.3 apply to the operating contractor at Lake City.

- b. Section 2.1: Please provide further clarification on these depot-specific requirements and the applicability to LCAAP. What are the USG plans for LCAAP to have grid capability?

Answer: ~~Under Review~~. All storage requirements listed apply to all stocks stored at LCAAP to ensure safety and protection of USG property. The requirement as specified in the PWS requires the operating contractor to utilize grid storage.

- c. Section 3.1: Which custodial records should be maintained, in consideration of LMP and PWS 16 reporting requirements?

Answer: ~~Under Review~~. Custodial records must be maintained for USG owned End Items and GFM.

- d. Section 3.2: Will any USG systems be available to the contractor to accomplish this requirement?

Answer: ~~Under Review~~. No.

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- e. Section 4.1: Should the reference to “class V ammunition” be “class IV”?

Answer: ~~Under Review~~. No. Army Class of Supply - Class V: Ammunition of all types, bombs, explosives, landmines, fuzes, detonators, pyrotechnics, missiles, rockets, propellants and other associated items.

- f. Section 5.3: Please clarify whether this requirement includes checking the propellant stabilizer prior to a classification of condition Code D? Is SB 742-1300-94-895 applicable to this requirement?

Answer: ~~Under Review~~. Section 5.3 has been deleted from the PWS and CDRL A087 has been eliminated from Exhibit F.

190. **Question:** PWS 12, Occupational Health Clinic (Indirect): Section 3.1: Will the Clinical Quality Mgmt Program (CQMP) be a formal CDRL submittal with a DID? If not, will additional information on the CQMP requirement be made available?

Answer: ~~Under Review~~. The CQMP will not be a formal CDRL submittal. The information provided under paragraph 3.1 contains the elements that need to be addressed in the program. The Command Surgeon office will address any deficiencies in the contractors program during contract execution. The Command Surgeon will ensure compliance with the program during the Command Inspection.

191. **Question:** PWS 14, Mail Services (Indirect): Section 1.4: It is unclear from the information on the website what training is required; please clarify.

Answer: Training will be provided by the Official Mail Manager (OMM) in the areas outlined in DoDI 4525.08.E4.3.2.1.

192. **Question:** PWS 15, Propellant Mitigation (Indirect)

- a. Section 2.2: At what time period within the contract would the initial mix convert to “proportional in propellant type to the propellant requirements forecast for the next scheduled 12 months”? Should the WC846 propellant be listed as WC846S instead? Also, will any additional propellant types be added to the requirements table, such as OBP-126, Reloader 15, or WC857?

Answer: ~~Under Review~~. ~~The time period for establishment of the mix for the next 12 months will correspond to the forecast provided in accordance with the EPA clause. The other questions are under review.~~ The time period that the mix would convert to being proportional to the forecast would begin in Year 4 of the production contract. The Contractor would use the information provided by the Government as outlined under the EPA clause (“The Contracting Officer shall notify the Contractor 60 days or more in advance of March 31st of each year with a projection of orders for that year”) as the basis for the propellant requirements for the next 12 months. WC846 propellant listed is for the flash suppressed variant (10534784-6). The WC846T propellant listed is for the tracer variant (10534784-7 (-3 Optional)). The WC857 propellant was omitted erroneously and will be added to

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the table in the PWS. Other propellants, such as OBP-126 and Reloader 15, will not be added to the table in the PWS.

b. Section 2.6: What are the current capabilities for storage of propellant at LCAAP?

Answer: ~~Under Review~~. Supplemental information related to the current capabilities for storage of propellant at LCAAP will be placed on the VTL.

193. **Question:** PWS 19, Support of On-Site Government BSO/NATO NARTC (Direct)

a. Section 1.1: Please clarify the requirements for maintenance of the observation houses?

Answer: Maintenance would consist of ensuring that the structure is safe and useable, i.e. no roof leakage, pest control, visibility through windows for trace observation, and doors, heating/cooling, lighting and communication system are in good working order. Grass should be cut and snow removed around the observation houses.

b. Section 3.1: Please provide further clarification on the requirements of "Resource Recovery".

Answer: This refers to Range Maintenance. Removal of lead and metal material from the bullet catch bunkers, i.e. sifting the sand from the bunkers and replacing with clean sand. This normally occurs twice a year.

194. **Question:** Additionally, by what means of assessment will the NARTC supervisor determine the skill level of the gunners and the corresponding adequacy of that skill level?

Answer: The NARTC cannot direct the contractor which personnel to utilize for support. The Government can request certain individuals based on their number of years of experience and who would be the best fit for support.

195. **Question:** Will ATK-owned Link manufacturing equipment revert to Government ownership at the end of the current LC operating contract?

Answer: No.

196. **Question:** Would a new Operating Contractor at Lake City be required to supply medium caliber links?

Answer: No.

197. **Question:** The incumbent is producing medium caliber ammunition at the Lake City facility on U.S. Government issued contracts. Can the Government publish a list of all the contracts or subcontracts (medium cal or otherwise) that the incumbent is fulfilling that have expected completion dates beyond the October 1, 2013 transition date?

Answer: The Government has not approved any facility use requests for the incumbent that extend beyond 30 Sep 2013.

198. **Question:** On April 18, 2011, the Government published a Sources Sought Notice W52P1J-DWB-20MM seeking sources for 20mm products for the period FY 2013 through FY 2017. An award of this

contract during the competition for the operating contract at Lake City could significantly complicate the transition for Lake City if the incumbent is awarded this medium caliber contract. Is there any way award of the medium caliber contract can be delayed until after the Lake City contract is awarded?

Answer: These are separate contract actions. See answer to question 197.

199. **Question:** Relative to Amendment 12 (Cal .50 Reference), the TDPL (10542649) lists the NSN as 1305-00-585-5191; this NSN is assigned to DODIC A552 and TDPL 11740757 (M33 Bulk Pack), and this appears to be an error. Please confirm/comment.

Answer: The .50 Cal reference cartridge did not have its own NSN at the time of DRFP release, which is why there are two TDPs with the same NSN. The reference round is essentially the A552 tested to the reference spec. What was provided is essentially a placeholder in the DRFP. The Cal .50 Reference round TDP will be replaced in the final RFP.