



# POWER LINE



Volume 3, Issue 3

*Readiness Power Forward*

March 2013

## It's a Family Affair, 402nd Commander proudly re-enlists Niece into the U.S. Army

By Johnnie Frazier, 402nd AFSB Public Affairs Officer



Photo taken by Johnnie Frazier, 402nd AFSB Public Affairs Officer

**Colonel John D. Kuenzli (left), Commander of the 402nd Army Field Support administers Oath of Enlistment to his Niece, Specialist Lana A. Stromlund (right), dental hygienist with 143rd Dental Company during Spc. Stromlund's reenlistment ceremony at Camp Arifjan, Kuwait on Feb. 28, 2013.**

### **CAMP ARIFJAN, KUWAIT -**

The 402nd Army Field Support Brigade (AFSB) Commander, Colonel John D. Kuenzli, had the honor to conduct what he called, "the most meaningful reenlistment ceremony of his career" on Feb. 28, 2013, as he administered the Oath of Enlistment to his niece, Specialist Lana A. Stromlund, at the 402nd AFSB headquarters on Camp Arifjan.

Spc. Stromlund is a member of the Army Reserves 143rd

Dental Company out of Salt Lake City, Utah and is the only dental hygienist on Camp Arifjan.

Distinguished Visitor at the reenlistment ceremony was Brigadier General Elizabeth Austin of U.S. Army Central (ARCENT) G-4.

While every reenlistment is an important event as we recognize a Soldier's renewed commitment to serve in the U.S. Army, this one was special for Col. Kuenzli and Spc. Stromlund.

In 1999, when Stromlund and her brother were at a young

age, they went to live with Col. Kuenzli and his family. Kuenzli was a Captain at the time, in company command overseas in Hanau, Germany.

After two years had passed, and with great disappointment, Col. Kuenzli and his family said farewell to their niece and nephew, as they went to live with another family member and moved to Salt Lake City, Utah. Due to unfortunate circumstances, for nearly 10 years they never heard from either of the children.

"When I was a battalion commander, I remember Lana calling on the phone out of the blue on Mother's Day to wish my wife a happy Mother's day, that was the only contact we had," said Kuenzli.

Col. Kuenzli found out quite by accident about Spc. Stromlund's deployment to Kuwait in August 2012 from one of his Battalion Commanders, Lieutenant Colonel Manuel A. Jimenez. Jimenez had an appointment at the dental clinic and in casual conversation with Spc. Stromlund, she revealed she had an uncle in the Army that was an ordnance officer. He asked what his name was, to see if he knew him. She said, "Col. John Kuenzli," and Lt. Col. Jimenez shockingly told her, "You're not going to believe this, he's here!"

**See It's a Family Affair, page 3.**

# 402nd AFSB and ASA(ALT) conducts ribbon cutting ceremony of the new Materiel Enterprise Center



By Johnnie Frazier, 402nd AFSB Public Affairs Officer

**CAMP ARIFJAN, KUWAIT** - The 402nd Army Field Support Brigade (AFSB) Commander, Colonel John D. Kuenzli and Acquisition, Logistics and Technology (ASA(ALT) Director, Colonel Michael E. Zarbo had the honor to jointly cut the ribbon during a ribbon cutting ceremony marking the opening of the 402nd AFSB/ASA(ALT) Materiel Enterprise Center on Mar. 13, 2013.

“On the sign it says “Providing America’s Warfighters with the Decisive Edge and Advantage,” if you go to Army Materiel Command (AMC) web page you will see AMC mission Statement “Providing America’s Warfighters with decisive edge,” and if you go to ASA(ALT) web page you will see ASA(ALT) mission statement “Providing America’s Warfighters with decisive advantage,” said Col. Kuenzli.

“It is very easy for us to stand here today and combine those two mission statements and put them on the sign of the “Materiel Enterprise Center,” as a small symbol of our AMC and ASA(ALT) partnership,” said Kuenzli.

The effort has been in the works for several years. The ribbon cutting ceremony marked a huge success for 402nd and ASA (ALT) in Kuwait in terms of putting members of each organization side by side in their daily work.



Photo by Johnnie Frazier, 402nd AFSB Public Affairs Officer (left) Colonel John D. Kuenzli, Commander of the 402nd Army Field Support Brigade (AFSB) and (right) Colonel Michael E. Zarbo, Director of Acquisition, Logistics and Technology, had the honor to jointly cut the ribbon during a ribbon cutting ceremony marking the opening of the 402nd AFSB/ASA(ALT) Materiel Enterprise Center on Mar. 13, 2013 at Camp Arifjan, Kuwait.

“What you see here today is truly groundbreaking. In terms of missions, ASA(ALT) and AMC share a lot of common. Nonetheless, over the years, a wall of sorts, has been erected. With the arrangement you see here today, Col. Kuenzli and I are breaking down the walls and shelving the old mindset,” said Col. Zarbo. “What we do is not mutually exclusive. In fact, especially in this day of fiscal scrutiny, uncertainty and belt-tightening, this move makes greater sense

today more than ever. We still both report to our own separate commands, but we pool our resources on the ground to arrive at the best collective solution for who we serve, the recipient of our products and services, the Soldier. We don’t pay lip service when we talk “Materiel Enterprise” here we’ve redefined it and live it,” Zarbo said.

“We have broken the “us versus them” mindset in Kuwait, let me assure you of that.”

See, Materiel Enterprise Center, page 4.

# It's a Family Affair....

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Photo taken by Johnnie Frazier, 402nd AFSB Public Affairs Officer.

**Colonel John D. Kuenzli (left), Commander of the 402nd Army Field Support with his Niece, Specialist Lana A. Stromlund (right), dental hygienist with 143rd Dental Company during Spc. Stromlund's reenlistment ceremony at Camp Arifjan, Kuwait on Feb. 28, 2013.**

Jimenez called Col. Kuenzli and said, "Sir, you're not going to guess who I'm standing next to right now."

Col. Kuenzli had known that his niece had enlisted in the Army Reserves, but had no idea that she was deployed to Kuwait at the same time he was.

"Except for that Mothers Day phone call, and then some e-mails and Facebook exchanges, we still never saw the kids. So this deployment and this command, this Army experience, has been an opportunity for the two of us to re-unite and get reacquainted," he said. "I can't tell you how much that girl pulls on my heart strings. Having two sons, and no more, she knows I view her as the closest thing to a daughter I'll ever have. She knew that when she was living with us, and knows it now.

I call her the most powerful Specialist in the Army, because she's the only one that can tell a Colonel where to go pound sand."

"Given all the time past, and the things I've learned that she's accomplished over the years, largely on her own, I couldn't be more proud of her today, and the ability to reenlist her in the Army will certainly be a highlight of my command and my career," said Col. Kuenzli.

SPC Stromlund told the mixed 402nd and 143rd Dental crowd, "I reenlisted today in the Reserves because of the great experiences I've had so far." During her first enlistment, she travelled on missions through Central America, the Pacific, and on board the USS Comfort performing dental work for the Army.

will certainly be a highlight of my command and my career," said Col. Kuenzli.

SPC Stromlund told the mixed 402nd and 143rd Dental crowd, "I reenlisted today in the Reserves because of the great experiences I've had so far." During her first enlistment, she travelled on missions through Central America, the Pacific, and on board the USS Comfort performing dental work for the Army. And from a family perspective, she's now looking to re-join the Kuenzli's in Virginia after her re-deployment and demobilization, so she can continue her college education using her benefits as a reservist, and with a little help from her family with a place to live! She wants to finish her education to be a medical laboratory officer. She is also, looking at Reserve Officers' Training Corps (ROTC) possibilities to become a medical officer in the Army.

**"Congratulations to Col. Kuenzli and Spc. Stromlund on her reenlistment into the U.S. Army!"**

# Materiel Enterprise Center

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Photo by Johnnie Frazier, 402nd AFSB Public Affairs Officer

(left to right) Command Sergeant Major Nathaniel Bartee Sr., 402nd Army Field Support Brigade CSM, Colonel John D. Kuenzli, Commander of the 402nd Army Field Support Brigade (AFSB) and Colonel Michael E. Zarbo, Director of Acquisition, Logistics and Technology in front of the new Materiel Enterprise Center sign during ribbon cutting ceremony marking the opening of the 402nd AFSB/ASA(ALT) Materiel Enterprise Center on Mar. 13, 2013 at Camp Arifjan, Kuwait.





Photo taken by Johnnie Frazier, Public Affairs Officer  
**Unit Ministry Team: (left) Lieutenant Colonel Gregory Distad, 402nd Army Field Support (AFSB) Brigade Chaplain with 402nd AFSB Chaplain Assistant, Specialist Joseph D. Place (right).**

## Unit Ministry Team's Corner...

By Lt. Col. Gregory Distad, 402nd AFSB Chaplain

**P**roverbs 16:18 - **Pride goeth before destruction, and an haughty spirit before a fall**

This truth is amply illustrated in American history. In January of 1917, Britain was almost bankrupt after several years of intense fighting with Germany during World War I (WWI). The British desperately needed the United States to enter this war on the side of England, while Germany wanted to keep the U.S. neutral as long as possible. President Woodrow Wilson desired to be the peacemaker between these two countries. This is why he avoided entering the war. This drastically changed in April of 1917, when the United States entered the war against Germany and defeated them 18 months later.

What happened to make the change? The answer was the intercept of a German telegram known as the Zimmermann telegram. This telegram was one of the great blunders of history. Arthur Zimmermann was the Foreign Minister of Germany. It was his desire to get Mexico into the war, and to persuade Japan, which was an ally of the British, to change sides and become an ally of Germany. This would be the German's backup strategy to keep America occupied and out of Europe if they decided to enter the war. In this telegram, Germany promised Mexico financial support and help to regain the territories of Texas, New Mexico, and Arizona if they would go to war with the U.S.

The problem for Zimmerman was how to negotiate with the country of Mexico and keep this a secret from the U.S. Believing in German superiority and cleverness, Zimmerman decided to use the communication channel that President Wilson had made available to Germany for the purpose of keeping in touch during peace negotiations. This cable route began in the American Embassy in Berlin, passed through Britain, and ended at the State Department in the U.S. This was the most direct way for Germany to reach its ambassador in Washington, D.C., who then could contact the ambassador of Mexico.

Zimmermann in his pride and cockiness was so confident and arrogant of the German's secret code that he had little fear his message would be discovered. He had the audacity to use the American cable route to carry out negotiations for a military alliance against America. Little did he realize, however, that the British had broken the German's secret code. When the British informed the President about the telegram, and the American public was informed in the papers, a heated debate broke out in Congress. The Germans could have denied the telegram and it would have been difficult to prove it was their document. In a second blunder, however, Zimmermann, in his arrogance, admitted to being the author of the document.

Zimmermann's admission astounded this country. The huge indifference of America toward the war in Europe immediately changed when Americans realized that Germany was plotting a war against them. This nation was outraged and on Apr. 6, 1917, the U.S. entered WWI which led to Germany's defeat 18 months later. Zimmermann's telegram united the U.S. This telegram altered the course of history and the course of his own life. He was fired four months later. (Source: Mattoon's Treasures)

Solomon warns in Proverbs 16:18: "Pride goes before destruction and a haughty spirit before a fall."

The 402nd Unit Ministry Team (UMT) is to nurture the living, care for the dying, and honor the dead. Consistent with that mission and mandate, the 402nd UMT conducts a weekly Bible study in the 402nd Headquarters and provides a Sunday sermon at Camp Arifjan, Kuwait.

During the week Chaplain Gregory Distad provides pastoral care by circulating within the 402nd Army Field Support Brigade.

Unit Ministry Team contact information: Chaplain Gregory Distad, email: [gregory.e.distad.mil@mail.mil](mailto:gregory.e.distad.mil@mail.mil); Chaplain Assistant, Specialist Joseph Place, email: [joseph.d.place.mil@mail.mil](mailto:joseph.d.place.mil@mail.mil). UMT phone: 318-430-4667.

# Qatar Battalion conducts an APS-5 exercise to practice issuing equipment

By Captain Danica R. Foster, AFSBn-Qatar Executive Officer

**CAMP AS SAYLIYAH, QATAR** - The Army Field Support Battalion-Qatar (AFSBn-QA) recently exercised procedures for issuing Army Preposition Stock (APS) from Qatar with the assistance of AFSBn-Kuwait and Headquarters and Headquarters Company Area Support Group (HHC ASG - Qatar). Chief Warrant Officer 3 Tanya Combs, AFSBn-QA Accountable Officer, and Captain



Photo courtesy of ASG PAO

**Chief Warrant Officer 3 Tanya Combs, Army Field Support Battalion-Qatar Accountable Officer and Captain Nicholas Soroka, Area Support Group Headquarter and Headquarters Company Commander** role play at the accountability cell for final signatures.

Claude Vann IV, AFSBn-QA Support Operations Officer, were the driving force behind the organization of the exercise. When Combs was asked, “why this exercise was important to the battalion?” She replied, “to establish processes and procedures which not only help our battalion, but also our contractors.” This exercise not only established a foundation for future APS issue procedures in Qatar but also exercised the transfer of property from the wholesale Army War Reserve Deployment System (AWRDS) system to the retail Property Book Unit Supply Enhance (PBUSE) system.

AFSBn-QA is responsible for storing and maintaining part of the APS-5 fleet located in Southwest Asia, and its purpose is to make Army equipment available to early deploying units to support operations occurring throughout the world, while reducing the requirement for strategic



Photo courtesy of ASG PAO

**Mark Glaude, contractor supply coordinator, Sgt. First Class William Jakes, Area Support Group Transportation Motor Pool Non-commissioned Officer In Charge (NCOIC) and Sgt. First Class Yadira Santiago-Perez, AFSBn-Qatar S4 NCOIC** discusses the items being inventoried.

lift. The guidelines for issuing APS-5 are outlined in FM 3-35.1, but has never been exercised in Qatar due to the historical practice of shipping APS-5 equipment to Kuwait for issue to units supporting Operation Iraqi Freedom (OIF).

The APS-5 issue exercise began with working groups to establish Standard Operating Procedures (SOPs). AFSBn-QA looked to our sister battalion in Kuwait (AFSBn-KU) which has issued APS-5 equipment and has established issue standards, procedures and presentations. With their assistance, this information allowed AFSBn-QA’s Supply, Maintenance, and Operations sections to organize issue procedures from well established and proven products. A key area within AFSBn-KU’s procedures included the process of transferring wholesale property to a retail system. AWRDS is an automated system that tracks property inventory, maintenance status, and transfer of equipment for the wholesale management of APS. Tactical units use the PBUSE system for retail management of their property. The procedures established in Kuwait provided AFSBn-QA the opportunity to examine this process further and use sterile exercise modules in both systems to work through challenges without disrupting existing property books.

# Qatar Battalion conducts APS-5 exercise

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Photo courtesy of ASG PAO

Sgt. First Class Dennis Woolverton, AFSBn-Qatar vehicle maintenance supervisor discusses with Sgt. First Class John Culliton III, Area Support Group (ASG) Directorate of Logistics non-commissioned officer and Specialist Thomas Depastene, ASG Supply Clerk were Headquarters and Headquarters Company role players on what to look for during vehicle inventory.

The next objective was to plan and execute the exercise in a realistic manner. AFSBn-QA Commander, Lieutenant Colonel Aaron Cook guidance was to “execute a small scale exercise while thinking on a larger scale of issuing the full APS-5 Fires Brigade set.” He asked, “everyone to visualize the complexities of conducting the Reception, Staging, Integration and Onward movement (RSOI) for a complete brigade of Soldiers and the details of issuing a full brigade set of APS?” To achieve this realism the Exelis contract team, with insight from our government team that had experienced APS-5 issue procedures first hand in Kuwait, consolidated efforts to produce an APS issue order and an in-brief to the Gaining Tactical Unit (GTU). Additionally, coordination was made with two tenant units on Camp As Sayliyah (CAS), HHC ASG and the 850th Military Police Battalion, to act as the GTU. After eight working groups and two dress rehearsals the AFSBn-QA team had a new SOP for APS-5 issue and was ready to execute.

The detailed planning for the exercise proved vital as the entire AFSBn-QA team understood what was required to issue the APS-5 equipment. On the day of the exercise AFSBn-QA and the GTU met in the CAS theater for the APS issue

brief, jointly presented by Exelis and U.S. Government personnel, that outlined the details of the APS-5 issue plan. From the in brief to the signing of the final hand receipts, the exercise was a success and educational for the entire AFSBn-QA team.

The exercise didn’t go without its challenges. The leading challenge was one AFSBn-KU had also faced with Serial/Registration Number Requirement Codes (SRRRC) mismatches between the AWRDS and the PBUSE systems. Although the interface problem had not been solved CW3 Combs and her team mitigated this problem by conducting a pre-transfer between systems and working off the mismatches before the final issue of APS-5 equipment.

Former General Colin Powell once said, “There is no secret to success. It is the result of preparation, hard work, and learning from failure.” AFSBn-Qatar’s APS-5 issue exercise did encounter problems, but was an overall success. The success is a better understanding of the process of issuing APS-5, which has resulted in an improved readiness to support a GTU in the event our team was called upon to issue equipment directly from Qatar.

## POWER LINE



**402nd Army Field  
Support Brigade**  
Camp Arifjan, Kuwait

**Commander**  
Col. John D. Kuenzli

**Command Sgt. Major**  
CSM Nathaniel J. Bartee Sr.

**Public Affairs Officer**  
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# 402nd initiates COR training in Kuwait

By Leslie R. Smith, 402nd AFSB Contract Management Support Officer

**CAMP ARIFJAN, KUWAIT** - Beginning in February 2013, the 402nd Army Field Support Brigade (AFSB) initiated an internal Acquisition Train the Trainer Program to improve the knowledge, skills and abilities of the assigned Contracting Officer's Representative (CORs) and Contracting Officer's Technical Representatives (COTRs).

The 402nd believes that standardization of reports and processes, open communication and a hands-on training approach to get the COR's back to the basics of contract oversight responsibility is essential.

"We are committed to fostering an environment where understanding contract terminology, performance work statement requirements and establishing professional partnering relationships ensure success with our contracted workforce. We are leveraging the experience and expertise of assigned personnel within the brigade for monthly training that we project will return significant dividends at no additional cost to the organization," said Leslie R. Smith, 402nd AFSB Contract Management Support Officer.

This hands-on approach to training COR and COTR's will place special emphasis on the importance of having a full understanding of their roles and responsibilities. The desired end state is for each participant to receive 40 hours of formal COR training either in Theater or at Rock Island Arsenal and become an effective contributor to the acquisition process.

Contracting Officers appoint CORs or COTRs to assist in the routine administration and oversight for specific areas within a contract; these prior to deployment. This training provides the bare minimum understanding of COR duties and

responsibilities and unless the person has previous experience as a COR they will have difficulty performing these tasks to standard. The deployment for most of our COR's is one year; the requirement to function effectively is immediate and the responsibility is significant given the mission and scope of the contracts the 402nd executes in Theater. On the Job Training (OJT) is

helpful but does not produce the desired training result quickly enough to benefit fully, given the relatively short deployments. It is important to note that the COR's and COTR's are the "Eyes and Ears" of the Contracting Officer who is on the other side of the

world and are therefore extremely important to effective management of the contract.

The 402nd Brigade and Battalion Commanders rely on their CORs training, contractual familiarity, knowledge, capabilities, and communication skills to ensure the contractor remains in full compliance with the Performance Work Statement (PWS) and that all work being performed is within the contract parameters. The COR's ensure the Government is protected from contract irregularities and unauthorized commitments resulting from work outside the PWS being assigned to the contractor or initiated by the contractor before approval and additional funding is approved.

"We believe this training program addresses a fundamental weakness in our contract oversight and contract management ability and will add value to this important element of the "Power Team" mission," said Smith.



Photo taken by Johnnie Frazier, 402nd AFSB Public Affairs Officer  
**Leslie R. Smith, 402nd Army Field Support Brigade Contract Management Support Officer explains typical quality terms during 402nd Army Field Support Brigade acquisition train the trainer at Camp Arifjan, Kuwait on Feb 21, 2013.**

# AMCOM LARS committed to supporting the Soldier

By Thomas J. McLain, AMCOM SSTR

**CAMP ARIFJAN, KUWAIT** - The Army and Aviation Missile Command (AMCOM) missile community is committed to providing top-notch logistical support to the Warfighter operating AMCOM aviation and missile platforms around the world. The utmost trained and qualified personnel assigned as Logistics Assistance Representatives (LAR) are positioned around the world and imbedded with the military to provide hands on assistance to the Soldier.

Many U.S. Military and civilian personnel do not know about LARs or what they do for the Warfighter. LARs provides advice and guidance to commanders to assist them in attaining and sustaining materiel readiness; analyze, advise, assist and train in all areas of logistics; training supplements, not replace individuals and unit training. They perform hands on maintenance to resolve unique readiness situations or to effect substantial cost savings, subject to approval of the Army Materiel Command (AMC), Major Subordinate Command (MSC). The LARs perform hands on maintenance when demonstrating diagnostic or troubleshooting procedures during training sessions with supported unit personnel; provide managers with timely information on the effectiveness of materiel and support systems in the field. They keep the supported commander informed of their activities, readiness degradation or degradation trend (s) on AMC furnished materiel; comply with host command regulations and requirements.



**Thomas J. McLain Jr. (left), Army and Aviation Missile Command Senior Service Technical Representative (SSTR) assists Specialist Lorenzo Perales (middle) and Staff Sergeant Alvin Bradley (right) with Echo Battery 4-3 Defense Artillery Battalion to identify components of AN/MPQ65 Patriot Radar Set on Camp Arifjan, Kuwait, Mar. 12, 2013.**

Managers take the guidance defined in Army regulation and select personnel with educational backgrounds associated with the military system that needs support. Additional training is provided to those employees and they are assigned directly to the military unit of whom they will provide support. Perspective candidates usually have many years of experience in and around the weapon system before they are even considered for selection as a LAR.

Each LAR works independently on his own with each unit and provides daily, weekly and monthly reports to supervisors who compile the reports that show the major commands what impact the Logistics Assistance Program (LAP) has on the readiness of its active duty military units.

Headquarters, Department of the Army (2006), says that the Logistics Assistance Program (LAP) provides commanders with

technical guidance necessary to resolve equipment and systemic logistics problems; identifies and reports through channels all logistics functions that have an adverse impact on logistics readiness. This includes supply, maintenance, transportation, personnel, training, organization, systems, and doctrine; provides a means to collect, correlate, assess, and disseminate logistics information required to respond to problems from the materiel or system users. Establishes an organizational structure and procedures for all logistics support activities to contact field units; provides commanders with a single point of contact (POC) for logistics assistance.

Each LAR, first line supervisor and top level manager places a numerical value on their activities based upon part cost and cost due to maintenance failure. If a LAR finds the military not in compliance with regulations or making a poor decision in the requisition of parts or request for a certain maintenance level he will advise the unit to do otherwise which results in a cost savings for the unit. Leadership within the LAP is set up in such a way each LAR always has an avenue to attain advice from a former LAR who may now be a top level manager. Guidelines and advice are given to each LAR by his supervisor in writing to ensure they know exactly what is expected of them for success and he is given the means by which to be successful.

**See AMCOM LARs, page 10.**

# AMCOM LARs

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Commanders find out early in their tenure of command that LARs have positive impact on their unit readiness that cannot be replaced by others. LARs work closely with active duty Soldiers ensuring the daily maintenance and supply systems and processes are efficient and in compliance with Army regulations and guidelines. A LAR will have a vast knowledge of the Total Army Maintenance Management System (TAMMS) and are subject matter experts on the AMCOM aviation or missile platforms they support. The advice and assistance covers a broad spectrum on maintenance and supply operations; regulatory doctrine, authorized stock list, prescribed load list, work order, quality deficiency reporting, technical manual use and actual maintenance procedures.

Control measures have been set in place to ensure the LAP is providing the service to the military as intended. As civilian personnel continue to do the work defined in the LAP their work is continually checked at the Department of the Army level where civilian executives report the impact of the LAP on military readiness. At lower levels of the program active duty military commanders have a direct line to the regional senior command representatives when a LAR is not providing the services defined in AR 700-4. Each LAR receives a yearly appraisal and is scored against the goals set at the beginning of the rating year. How the LAR did during the rating period will determine whether a pay raise may be appropriate or in some cases dismissal from the program.



**Ram Pinedo (left), Army and Aviation Missile Command Logistics Assistance Representative (LAR) identifies component failure with Echo Battery 4-3 Defense Artillery Battalion Soldier, Staff Sergeant Alvin Bradley (right) while inventorying AN/MPQ65 Patriot Radar Set on Camp Arifjan, Kuwait, Mar. 12, 2013.**

AMCOM Logistics Assistance Representatives (LARs) have been imbedded with and provided logistical assistance to Army aviation and missile units for many years. They are a value-added asset that cannot be replaced; cost avoidance to the Warfighter is astronomically more than the LAR's annual salary. The impact of LAR actions is directly related to the aviation and missile community's high level of operational readiness. When the rubber meets the road LARs have a direct affect on how well the Warfighter can locate and defeat our enemies.



# Engineering office gets an addition to the staff



**CAMP ARIFJAN, KUWAIT** - In February 2013 Stanley R. Brown arrived in Kuwait to support the 402nd Army Field Support engineering office.

Brown comes from US Naval Facility Engineering Command at the Naval Support Activity in Saratoga Springs New York where he works as a Public Works Manager.

He served with the U.S. Navy Seabees NMCB 40 from 1973 to 1977; U.S. Army 16th Combat Engineers, 1st Armored Division, Nurnberg, Germany from 1979 to 1981. He served in the U.S. Army Reserves for seven years in Puerto Rico, Hawaii, and San Diego, CA.

Brown deployed to Baghdad, Iraq in 2006 with Army Corps of Engineers Gulf Region Division as Facility Manager and deployed again in 2009 and 2010 with the 402nd AFSB in Iraq as the S7 for U.S. District-North in COB Speicher. He then deployed in 2011 with 401st AFSB S-7 in Baghrum, Afghanistan as Engineer and as a Contracting Officer Representative. He has been a federal employee for over 39 years.

The 402nd AFSB welcomes Brown to the engineering staff and to the "Power Team."

# Another successful issue of equipment to 1-4 ID by Kuwait Battalion

By Staff Sgt. Adrian Graham, AFSBn-KU QA NCO

**CAMP ARIFJAN, KUWAIT** - U.S. Military, Department of the Army Civilians, and contractors in the 402nd Army Field Support Battalion-Kuwait (AFSBn-KU) facilitated an equipment issue for the 1st Brigade Combat Team (BCT), 4th Infantry Division (ID) from 26 to 28 Feb. 2013.

Master Sgt. Cory Givhan, 402nd AFSBn-Ku Senior Enlisted Advisor stated “this equipment issue was only a partial or supplemental draw from Army Prepositioned Stock - 5 (APS-5), as the majority of the equipment the 1-4 ID needed was obtained through a lateral transfer from the 3rd BCT, 3rd ID using the relief in place/transfer of authority (RIPTOA) process.”

Several sections in the 402nd AFSBn-KU were needed to successfully complete an equipment draw. The Supply section played a vital role in the 1-4 ID equipment issue. Supply, accountability and retrograde personnel in Supply Operations were responsible for validating the serial numbers of the equipment, which determined all shortages of basic issue item (BII) and additional authorized items for the equipment being issued.

The accountability team also ensured all accountability records matched in Army War Reserve Deployment System (AWRDS), Logistics Modernization Program (LMP) to enable a successful transition into retail Property Book Unit Supply Enhance (PBUSE). During the equipment draw procedures, the Supply Team acted as a liaison between the contractors and the unit signing for the equipment. Their role was to arbitrate any concerns that arose between the two parties, as well as provide government oversight of the entire process. Supply Operations provided seamless, uninterrupted

equipment to the 1-4 ID in accordance with the performance work statement (PWS) of the contractor.

The Maintenance Section also played a key role in the APS-5 equipment issue. Quality assurance (QA) personnel in maintenance were responsible for validating the condition of the equipment and ensuring all the maintenance records were

current and remained with the equipment. During the 1-4 ID equipment draw, the Maintenance Team acted as a liaison between the contractors and the 1-4 ID that signed for the equipment. Sgt. First Class Samuel Carter, Staff Sgt. Mohammed Siddiqi, Staff Sgt. Adrian Graham, and Staff Sgt. Dario Maldonado were the outstanding Non-commissioned Officers (NCOs) in maintenance during this process. The Maintenance Section provided

seamless, uninterrupted equipment to 1-4 ID in accordance with Technical Manual (TM) 10/20 state of readiness.

Nothing is perfect; however, experience is a learning environment, so the few issues that arose were handled quickly and will provide a better process for the next equipment issue.

Moving forward, the Supply and Maintenance Quality Section will continue to support the battalion’s effort to put the remaining equipment from the Airborne Battalion Combat Team (ABCT) and the Infantry Brigade Combat Team (IBCT) into warehouse storage.

“QA Maintenance section is pleased to have been part of another successful equipment draw,” said Staff Sgt. Adrian R. Graham, AFSBn-KU Armament QA Maintenance.



Photo courtesy of AFSBn-KU

**Sgt. First Class Samuel Carter (back right) Army Field Support Battalion-Kuwait quality assurance wheeled vehicle maintenance Non-commissioned Officer (NCO) observes Soldier from 1-4 Infantry Division Raiders Brigade conducts preventative maintenance checks and services (PMCS) on a generator, 26 FEB 2013 at Camp Arifjan, Kuwait.**

# 402nd OPD provides both timely and timeless lessons to officers

By Maj. Eric Bowen, 402nd AFSB, ALT-D Assistant Director

**CAMP ARIFJAN, KUWAIT** – The 402nd Army Field Support Brigade (AFSB) held its monthly installment of its Officer Professional Development (OPD) on the Feb. 23, 2013.

Col. John D. Kuenzli, Brigade Commander of the 402nd AFSB, was the guest speaker for this session and the audience included officers from the 402nd, 840th Transportation Battalion, and 191 Combat Sustainment Support Battalion.

The topics included career management and lessons on what it means to serve as an officer. The career management topic is timely, as summer is fast approaching, which often means permanent change of station (PCS) moves for military members and their families.

This is often a stressful time. Officers must manage their careers effectively to get the right jobs at the right stage of their career to ensure their progression through key and developmental positions, and broadening assignments in order to be competitive for promotion. Col. Kuenzli used his experience as the company grade officer Logistics Branch Chief at the Human Resources Command (HRC) to detail the manning process and professional timelines for officers.

Col. Kuenzli stressed the

importance of seeking out and performing well in tough jobs in a variety of locations to become uniquely qualified and adaptable for future assignments from the HRC.



Photo taken by Johnnie Frazier, 402nd AFSB Public Affairs Officer  
**Colonel John D. Kuenzli (center back), Commander of the 402nd Army Field Support addresses the Officer Professional Development training event on Feb. 23, 2013 at Camp Arifjan, Kuwait.**

During the first half of the OPD, Col. Kuenzli used the most current HRC brief which undergoes continuous revisions to reflect current manning guidance and assignment strength of officer personnel. In the second half of the OPD, he used a much older yet equally relevant reference; DA PAM 600-2, The Armed Forces Officer. This DA PAM was first written in 1950 by retired General George C. Marshall while serving as the Secretary of Defense and has last seen a minor refresh in 1988. Since the manual's inception, the U.S. military has seen many changes including: deployments in several wars

and peacekeeping actions, and several presidential administrations. Although public opinion of the military has also fluctuated during these changes, the fact that public expects a higher moral and ethical standard for military members remains constant.

This publication survives largely intact today because of the enduring, firm conviction that military officers should share the same moral and ethical ground. This shared sentiment was echoed by Col. Kuenzli in his opening statement, “the nation expects more from its officers,” he said, as he segued into the second half of the presentation.

He continued by saying, “being part of a profession of arms requires that we police ourselves with our code of conduct, standards, and shared core values.”

Col. Kuenzli recommended that each officer in attendance read the publication whose lessons and values remain as true today as when they were first written over 60 years ago.

Kuenzli closed the OPD by saying, “that an officer’s reputation, relevance, and manner of performance are the keys to career management and honoring their membership in the Army Officer Corps.”

# Where does Santa spend his summers?

By Doug Workman, AFSBn-SWA, SPO Operation Officer

**CAMP ARIFJAN, KUWAIT** - You may think, as I did, that Santa Claus spends all his time at the North Pole. That's what the stories all tell us anyway. Well, I happen to know that this year, Santa is spending his summer right here on Camp Arifjan. It's true!

I caught up to him at the Camp Arifjan TMDE (Test, Measurement, & Diagnostics Equipment) Lab. As you might well imagine I had a few questions for Santa, or whom we will refer to as Gilbert Atwood.

Firstly, I wanted to know how long he'd been Santa. Did he become Santa like Tim Allen did in "The Santa Clause?" Santa, I mean, Atwood shared that this movie is his all-time favorite depiction. Atwood told me, "that when the Non-commissioned Officer's (NCO) Wives Club needed



Photo courtesy of Gilbert Atwood and Doug Workman

**Gilbert Atwood, Precision Measurement Equipment Calibrator at work in the Test, Measurement, & Diagnostics Equipment (TMDE) Lab on Camp Arifjan, Kuwait.**

someone to fill the suit, this was the first time and he had to be talked into being Santa." After much convincing he finally agreed. That was about 30 years ago, and that was also the time he realized, "that children don't care who's wearing the suit, to them it is Santa."

That brought up a question about his military service? After 20 years of Army service, Atwood retired and felt destined to be Santa. He was able to grow out his beard, which he said, "added to the authenticity." He was a Nike Hercules Crewman for his first six years and then transitioned to Army military occupational specialty (MOS) 35H, calibrations.

Retiring didn't end his service to the military though; he's spent the 23 years since then as a Department of the Army Civilian working in calibration labs worldwide.

Throughout ups and downs, Atwood proclaims, "that the Army has been good to him all these years." He also commented, "That most people don't know what goes on in a calibration lab. The equipment comes in broken sometimes and goes out fixed. To them it's magic, just like at my workshop in the North Pole."

Because of Atwood's resemblance to good ol' Saint Nick, I had to ask, "Do children ever stop you on the street?" He told me, "Yes, often I'll be in a restaurant or the Post Exchange (PX) and I'll hear a child say to their parents that "I'm Santa." In those cases I'll stop whatever I'm doing and take time to talk to them. I normally ask them if they're being good. I do what's important to uphold Santa's reputation."

Knowing that Santa is used to cooler climates, I also asked, "if Atwood had been in Kuwait in the summer before?" He said, "No, I was in Afghanistan when it was hot though. I thought I was going to melt. When the air conditioning wasn't working I could have used some North Pole air then!"

So what brings Santa to the desert anyway? Atwood confesses, "Even Santa needs a break now and then to try something new. Besides, those elves can be pretty mischievous at times."

The last bit of information Atwood left me with was this, "It's all for the kids. I love spending time with them and whether I'm in the suit or not I make sure to take time and talk with them."

I must admit, "I was surprised to find Santa working in Kuwait in the TMDE Lab. I thought he would have been working in the wood shop. It just seems more appropriate to me."



Photo courtesy of Gilbert Atwood

**Gilbert Atwood in full Santa Claus regalia.**

## C-RAM shows appreciation to PKMM employees

By Sanford Thornton, C-RAM Program Manager  
**CAMP ARIFJAN, KUWAIT** - Counter- Rocket - Artillery and Mortar (C-RAM) Program Manager (PM), Sanford Thornton, presented Letters of Appreciation to contractor employees of Pete, Kate, Mark and Matt (PKMM) at the C-RAM



Photo by Johnnie Frazier, 402nd AFSB Public Affairs Officer (left to right) Sanford Thornton, C-RAM PM Government Lead with PKMM employees: Logistics Analysis, Judy Quest, Christy Worsham, Shane Skusek, Christopher Tuck and Bradley Dronen, Contractor Lead.

Transportation Hub on Feb. 13, 2013. Their exceptional efforts and professional expertise, yielded outstanding results in the establishment of the first of its kind in Kuwait, a Speaker Tower (SPT) Equipment Test and Check Work Bench.

Employees presented awards for their unique mission accomplishment were Contractor Lead, Bradley Dronen and Logistics Analysis team, Jody Dronen, Christopher Tuck, Shane Skusek, Judy Quest and Christy Worsham.

Their can do attitude along with their various technical skilled backgrounds, showed a revolutionary concept in the setup of the SPT Equipment Test and Check Work Bench. In addition to testing of SPT equipment, the system tests other related equipment, such as uninterrupted power supplies, (UPSs), transceiver (TRX), local messaging device (LMD) and speaker amplifiers.

This equipment is currently being used through out various areas of responsibility (AORs) in support of contingency operations for the U.S. Central Command, Office of Security Cooperation Iraq (OSC-I), and the Department of the State (DOS); while in support of Acquisition, Logistics and Technology (ASA(ALT)), and the 402nd Army Field Support Brigade at Camp Arifjan.

## 402nd employees attend SHARP training

By Johnnie Frazier, 402nd AFSB Public Affairs Officer

**CAMP ARIFJAN, KUWAIT** - Employees from the 402nd attended a Sexual Harassment Assault Response Prevention course from Feb. 27 to Mar. 8, 2013.

Attending the eighty hours course were Department of the Army civilians and U.S. Military. Attendees from the 402nd were A'keta Vasser, 402nd AFSB Executive Assistant to the Commander and Tu-huynh Beaviens, Logistics Management Specialist with the 402nd AFSBn-SWA.

Distinguished visitors were Brigadier General Elizabeth Austin of U.S. Army Central (ARCENT) G-4 and 402nd Army Field Support Brigade (AFSB) Commander, Colonel John D. Kuenzli.

"I take this very seriously, when sexual assault happens in your units, it not only hurts that individual that it happened to, it hurts that enter unit. It is every ones problem and it is up to us to stop it and every leader at every level has to be involved in order to stop this, said Brig. Gen. Austin.

The course was to fulfill Army's requirement of trained personnel and for those personnel to later be credentialed in order to take victim reports and to be the liaison between the first responders and the victim; in this way ensuring the victim is receiving all the services he/she needs and requests.

"I thank you all for being apart of this program," said Austin.

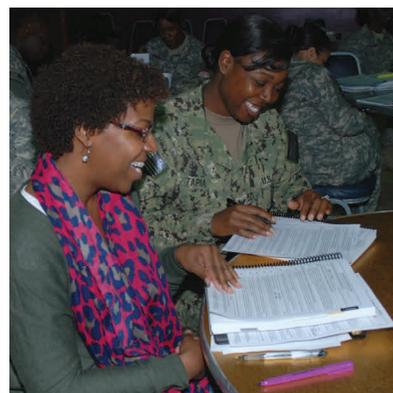


Photo by Johnnie Frazier, 402nd AFSB PAO (left) A'keta Vasser during Sexual Harassment Assault Response Prevention course, March 2013 at Camp Arifjan, Kuwait.

CONGRATULATIONS POWER TEAM!

# 402nd Soldier of the Quarter Competition and Camaraderie

By MSG Betheny Jones, 402nd AFSBn-Kuwait, Unit Public Affairs Representative

**CAMP ARIFJAN, KUWAIT** - Two Soldiers from the 402nd Army Field Support Battalion-Kuwait (AFSBn-KU) were pitted against each other in the 402nd Army Field Support Brigade (AFSB) Soldier of the Quarter competition held at Camp Arifjan, Kuwait from Feb. 7 to Mar. 9, 2013. Though the competition was fierce, the camaraderie was evident.

Staff Sgt. Dario Maldonado, Quality Assurance Non-commissioned Officer (NCO) with the Maintenance Section, and Sgt. Chandra Williams, Accountability NCO with the Supply Section, competed in several events. Sgt. Williams said, "the reason for entering the competition was for morale and a chance to get back to the basics of Soldering. On deployments we get away from the very things that we are familiar with, due to the missions we are assigned to for the year."

The tasks the Soldiers competed in were: M9 weapons qualification course, Army Physical Fitness Test (APFT), 16 Level 1 Warrior tasks, and a formal board. For the board, the Soldiers were required to submit their Enlisted Record Brief (ERB), their military bio, and a paper they had written on Leadership.

"My confidence going into the events was not as high as it normally is on a daily basis. My training and preparedness were not my best simply because I haven't performed those tasks in a very long time, and I realized that I was rusty. However, with the help of my Senior NCOs, I caught up very quickly and so did they!" said Sgt. Williams.

At the board, Staff Sgt. Maldonado and Sgt. Williams answered questions from senior enlisted NCOs from the Brigade, as well as from the Kuwait and Southwest Asia Battalions. A total of 20 subjects were covered, as well as various leadership oriented questions from the 402nd Command Sergeant Major, Nathaniel J. Bartee Sr. The board members scored each Soldier based on their board performance. The official grader then tallied all the

points from all the events.

Maldonado's advice to future Soldiers competing in these boards is "when you are going to compete at that level, you have to really focus and go in 100 percent on all events. Prepare better, don't take anything for granted; brush up on subjects you think you know well." He also said that in future training, it would help to have more hands-on exercises and mock boards.

The Soldier with the highest combined score was Sgt. Chandra Williams, who will go on to

compete in the 1st Sustainment Command's (Theater) (1st TSC) Soldier of the Quarter competition. Staff Sgt. Maldonado said, "the results surprised him, but it was a wakeup call. This is going to better prepare me for the next level." Staff Sgt. Maldonado will also compete in the 1st TSC competition, continuing the competitiveness and camaraderie between the Soldiers.

As for Sgt. Williams, "The results of the competition made me feel like I represented my section and the Battalion well because I won!"



Photo by MSG Betheny Jones, 402nd AFSBn-KU UPAR  
**Sgt. Chandra Williams (left) helping Staff Sgt. Dario Maldonado (right) adjust his Army combat helmet before the start of the Warrior tasks of the 402nd Army Field Support Brigade, Soldier of the Quarter competition, Mar. 7, 2013. on Camp Arifjan, Kuwait.**



U.S. Army Materiel Command (AMC) Band entertained the 402nd with great music and fun when the 402nd Army Field Support Brigade Commander, Colonel John D. Kuenzli requested the band to play a shuffle and everyone began dancing to the music at Camp Arifjan, Kuwait on Feb. 26, 2013



Photos by Johnnie Frazier, 402nd AFSB Public Affairs Officer

