



Italy battalion sends aid to Republic of Georgia

By Jennifer King
405th AFSB Public Affairs

SECKENHEIM, Germany - When an urgent call from the U.S. Agency for International Development (USAID) to prepare humanitarian supplies for shipment to Tbilisi, Republic of Georgia came in, the 3rd Battalion of the 405th Army Field Support Brigade, headquartered at Leghorn Army Depot on Camp Darby, Italy, answered.

Upon request from USAID, the battalion prepared 2,256 hygiene kits and 4,000 wool blankets for immediate distribution to the crisis region. The 3-405th AFSB is responsible for the storage and maintenance of USAID humanitarian supplies under an inter-agency agreement between the U.S. State Department and the U.S. Army.

Col. Jack Haley, commander of the 405th AFSB, commented on the battalion's responsiveness in support of the crisis in the Republic of Georgia.



US ARMY PHOTO BY JOYCE COSTELLO

Petty Officer 1st Class Glen Turner (left) discusses reconfiguring a payload of humanitarian aid from 3-405th AFSB with Italian officials at Pisa airport.

"Our battalion in Italy can quickly support missions on a far-reaching international scale and assist people in need thousands of miles away," he said.

The Camp Darby Italian base commander, Col. Raffaele Iubini, added that support to humanitarian aid missions is one of the most important missions for Camp Darby. "We have the ability to respond rapidly due to the excellent infrastructure and coordination between U.S. and Italian military structures, and that makes a huge difference for those waiting on the aid," Iubini said.

The first humanitarian supplies departed Italy via a U.S. European Command airlift on Aug. 18.

According to the USAID website, United Nations agencies estimate that up to 70,000 people are displaced within the Republic of Georgia and as many as 30,000 people may be displaced in Russia.

Army announces new 'blue' service uniform

By C. Todd Lopez
Army Public Affairs

WASHINGTON - Out with the old, in with the blue. The Army has made it official, the green service uniform, which has defined the service since the mid-1950s, is on the outs.

In place of the green uniform will be a variation of the blue uniform, something many Soldiers already own. Official word on the new "Army Service Uniform," or ASU, was released Aug. 20 in a message to all Army activities.

"It's a culmination of transformation efforts that started in 2004," said Sgt. Maj. of the Army Kenneth O. Preston of the new ASU. "We had three 'Class A' style uniforms, all the same style jacket, with just a different color. We asked the question -- if we wear one only, which would it be? And the blue uniform was the most popular of the three."

The new ASU coat, similar to the existing blue coat, will be made of a wrinkle-resistant material and will have a more "athletic" cut.

Other changes to the uniform include authorization of a combat service identification badge to recognize combat service, overseas service bars authorized on the jacket sleeve for both enlisted Soldiers and officers, the wear of distinc-

tive unit insignia on the shoulder loops of the blue coat for enlisted Soldiers, authorizing paratroopers to wear the black jump boots with the blue ASU, and the decision to transition to a new short sleeve and long sleeve white shirt with shoulder loops.

It is also permissible for enlisted Soldiers to wear both overseas service bars and service stripes on the new blue ASU coat. Officers and Soldiers in the grade of corporal and above will additionally wear a gold braid on their trousers to indicate leadership roles.

"That is kind of a rite of passage as you transition from being a (junior) enlisted soldier to a noncommissioned officer," Preston said of the gold braid.

New items for the ASU will be available in military clothing sales after July 2009.

Soldiers will be expected to possess the entire uniform by July 2014. The two key components of the uniform, the coat and trousers, are expected to cost around \$140, with modifications bringing the total cost to \$200. Enlisted Soldiers will receive an increase in their annual uniform allowance.

See ACCOMPANYING PHOTO on page 7

Enjoy the fruits of your labor- safely

Maj. Gen. Robert M. Radin
U.S. Army Sustainment Command

For over a century, we have celebrated Labor Day in honor of all working men and women. Since 1882, we have paid tribute to the countless contributions our fellow citizens have made to the strength, prosperity, and well-being of our great country.

Past generations of workers built America through their hard work and ingenuity, and today's workers have carried on that tradition and continue to keep our nation strong and free. We stand today, privileged to enjoy the freedoms that patriots have struggled and labored for across the generations.

All military, civilian, and contractor employees of the Army Sustainment Command and its activities worldwide deserve special recognition on Labor Day. The work you do every day enhances America's ability to defend freedom at home and defeat its enemies abroad. You are serving the common good and working for a cause higher than yourself, and I commend you for your devotion to duty and your extraordinary diligence.

Let us also be mindful that we have men and women



serving overseas who don't get a day off because they are doing the job of defending freedom, and insuring that we can enjoy holidays like Labor Day.

I'd ask that you remain diligent off the job this Labor Day week-end when it comes to your personal safety. Because Labor Day marks the traditional end of summer, many of you will travel or take part in outdoor recreational activities. Please follow all safety

precautions, and be especially cautious when you get behind the wheel. Police across the nation will continue a special enforcement effort to get drunk and impaired drivers off the road this Labor Day. I hope this effort succeeds, and that it helps make the roads safer for us all.

I am very proud of all of you, and I'm truly grateful for all your hard work. I wish you and your family a happy, fun and safe Labor Day!

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Composite Risk Management



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ASC Soldiers, civilians learn combat medical skills

By James Hinnant
401st AFSB Public Affairs

BAGRAM AIRFIELD, Afghanistan - "You're under fire, what are you going to do?"

This is the question assistant training facilitator Sgt. Charreise Lewandowski shouted in the ear of Department of the Army civilian employee Ted Shelton as he faced a deployed person's worst nightmare - a battlefield casualty with multiple life-threatening injuries.

Shelton and five other members of the 401st Army Field Support Brigade, along with six members of the New Zealand National Support Element and seven Soldiers from the Bagram Airfield-based Task Force Warrior, recently completed Combat Lifesaver training here. Along the way, they learned combat-oriented first responder skills that will enable them to provide treatment and enhance the survivability of a battlefield trauma patient.

"We're here to teach applicable skills of combat medicine in a conducive, hands-on environment," said Marc Kline, training facilitator with Computer Sciences Corp. "We're teaching trauma-focused Level I patient assessment, validation and treatment."

Held at the Medical Simulation Training Center, Aug. 18-20, the CLS course packed 32 hours of intense classroom and practical instruction into three days, using some of the most up-to-date training technology available.

With expert classroom instruction presented by Kline and Tad Gow of CSC, the students learned a host of lessons, including hands-on skills such as administering intravenous drips to each other - then put their skills to the test during realistic individual and collective scenarios.

On the second day, students faced the Individual Skills Assessment, where they entered a darkened room and faced the chaos of near-combat, thanks to a large-screen video and booming sound system.

Asked for the reasoning behind all the noise and confusion during this phase, Kline said it was to induce stress in the exercise, which required students to assess, treat, and call for the evacuation of a combat casualty with multiple trauma in a compressed (15 minutes) time period.

The ISA is also where they encountered "Stan the METI Man" - a human patient simulator that can be programmed to replicate trauma and appropriately respond to treatment by the student.

The Medical Technology Inc. training tool does practically everything an injured human does, from "bleeding" profusely to blinking his sky-blue eyes in pain as his chest rises and falls (or doesn't, depending on his injuries.)

Capt. Shari Carter, Brigade TAC, S4 (Logistics) officer, found the training, particularly the combat-like scenarios, to be as realistic as anything she had seen.

"This is by far the best training I have seen like this," Carter said of the ISA. "It's as close as you can get to actually having someone bleed on you."

According to Gow, CLS training is also available to units in Afghanistan at Camp Phoenix and Forward Operating Base

Salerno; and at Camp Buehring for units deploying into Iraq through Kuwait.

On the final day of training, students had to pass a written exam and complete a group exercise where they put all the skills learned in the course to the test.

In teams of four, the students moved under simulated fire to a building where they had to secure and extract a casualty, remove him to a safe location for Level I trauma care, and then further move him to a site for helicopter evacuation...all in 45 minutes.

Shelton said the training was especially valuable for him, the other Army civilian and two contractors who took the training.

"DA civilians and contractors don't normally get this kind of opportunity," he said. The realistic, hands-on training prepared us for exactly what we may face here in the combat environment."

According to Shelton, who serves as the 3rd Battalion, 401st AFSB Operations and Intelligence chief, all the students passed the course, which he said couldn't have come at better time for him and the other members of the brigade.

"Since I've been here, there have been several cases of rocket or mortar fire, and in the last one a rocket landed very close to our area," said Shelton. "This training would have helped us react properly had anyone been wounded during any of those attacks."



US ARMY PHOTO BY JIM HINNANT

Department of the Army civilian employee Ted Shelton, S2/3 chief, 3rd Battalion, 401st Army Field Support Brigade, stoically bears 'the stick' as Spc. Brandon Beyer, battalion supply specialist, starts an intravenous drip during the Combat Lifesaver Course at Bagram Airfield.

CSM speaks at Healing Field event

By Rhys Fullerlove
ASC Public Affairs

A memorial to honor servicemembers who died in Iraq and Afghanistan was held Aug. 14 at Davenport, Iowa's Memorial Park.

More than 100 American flags provided a fitting background for the All Veterans Healing Field event. Highlights of the event included opening and closing ceremonies, a candlelight vigil and non-denominational services. The memorial was open 24-hours a day during a span of the four days.

Command Sgt. Maj. Stephen D. Blake, Command Sergeant Major of the U.S. Army Sustainment Command at the Rock Island Arsenal, spoke at the opening ceremony. Blake talked of a promise that encompasses all servicemembers and their families, es-

pecially those who have given their lives in the name of freedom.

"A promise is a dedication and a commitment by each of us to never forget the truth, to never quit when times are hard, when times are sad, when we feel like we can't go on. When we feel like why was it him or her and not me?" Blake said. "Our promise is to honor their sacrifice."

More than 70 people attended the event, during which a CH-47 Chinook helicopter dropped rose petals in memory of the fallen servicemembers. The Flag for the Fallen, called "The Lest They Be Forgotten," was escorted to the field by a missing-man formation of motorcycles ridden by American Legion Riders, Patriot Guard Riders of the Greater Quad Cities and members of local police and fire departments.



US ARMY PHOTO BY RHYS FULLERLOVE

104 flags provide a fitting background for the keynote address at the Healing Fields by ASC Command Sgt. Maj. Stephen D Blake.

How well do you know your OPSEC...



OPSEC can make the difference between success and failure. Everyone connected with the Army - Soldier, civilian, and contractor - has a stake in preserving Operations Security.

The Intelligence Puzzle

Intelligence collection and analysis is very much like assembling a picture puzzle. Intelligence collectors are fully aware of the importance of obtaining small bits of information (or "pieces" of a puzzle) from many sources and assembling them to form the overall picture.

Intelligence collectors use numerous methods and sources to develop pieces of the intelligence puzzle . . . their collection methods range from sophisticated surveillance using highly technical electronic methods to simple visual observation of activities (these activities are referred to as "indicators").

Information may be collected by monitoring radio and telephone conversations, analyzing telephone directories, financial or purchasing documents, position or "job" announcements, travel documents, blueprints or drawings, distribution lists, shipping and receiving documents, even personal information or items found in the unclassified trash.

The Premise of OPSEC

The premise of OPSEC is that the accumulation of one or more elements of sensitive/unclassified information or data could damage national security by revealing classified information.

The Goal of OPSEC

The goal of OPSEC, as a "countermeasures" program, is to deny an adversary pieces of the intelligence puzzle.

Origins of OPSEC

There is nothing new about the principles underlying OPSEC. In fact, we can trace OPSEC practices back to the colonial days and the Revolutionary War. George Washington, our first president, was a known OPSEC practitioner. General Washington was quoted as saying, "Even minutiae should have a place in our collection, for things of a seemingly trifling nature, when enjoined with others of a more serious cast, may lead to a valuable conclusion."

However, OPSEC, as a process or methodology, originated during the Vietnam War when a small group was assigned the mission of finding out how the enemy was obtaining advance information on certain combat operations in Southeast Asia. This team was established by the Commander-in-Chief, Pacific, and given the code name "PURPLE DRAGON."

See OPSEC on page 7

Oil analysis: The aviator's asset maximizer

By Jennifer King
405th AFSB Public Affairs

Think that aviation maintenance only involves wrenches, bolts and screws? Think again. An integral part of aviation maintenance is a lot more high-tech than that: oil analysis - the scientific evaluation of an aviation engine's oil. The Army Oil Analysis Program's (AOAP) Mannheim Laboratory Center (MLC) at Coleman Barracks in Germany does the dirty work. Literally.

The MLC, the only ISO-certified AOAP laboratory, serves the entire U.S. European Command area of operations, providing the Warfighter with the most technologically advanced diagnostic tools capable of detecting impending failures in oil-wetted components before catastrophic failures occur.

"This service allows aviators to maximize asset performance and reliability by identifying minor problems before they become major failures," explained Heidrun Bodeit, director of the MLC. "Early detection of problems allows maintenance to be performed before more severe damage to the aircraft occurs. The analysis can also be used to identify inadequate or improper maintenance procedures and unsatisfactory equipment."

Here's how it works: a main-

tainer takes oil samples from an aviation engine and delivers them to the MLC. Within 24 hours, the MLC runs diagnostic checks, analyzes the samples, and sends the results to the unit. Even better, maintenance chiefs have complete access to the data at all times by logging on to the Logistics Information Warehouse (LIW) website.

"Oil analysis is performed on multiple parts of the helicopter's engine in order to get a full diagnostic reading on the oil sample," Bodeit said. "We analyze oil found in the aviation power unit; main engine and transmission; nose, intermediate and tail gearboxes; and hydraulic systems."

The MLC performs diagnostics on a wide variety of aircraft, including AH-64s, CH-47Ds, UH-1s and UH-60s.

"If proper testing isn't done during the maintenance phase," Bodeit cautioned, "the aviator runs the risk of damaging the aircraft and putting lives in danger. The AOAP can ultimately help save lives by identifying minor problems that may not be recognized during regular maintenance operations."

In addition to preventing catastrophic failures with its diagnostics expertise, the MLC provides AOAP Monitor Training for AOAP Monitors of the units.



US ARMY PHOTO BY DR. DAVOUD TEHRANFAR

Dahab Gebreyohannes is one of the technicians who performs oil analysis on behalf of Army aviators.

Stationed overseas? Don't forgo voting this election

By Gerry J. Gilmore
Armed Forces Press Service

With fall general elections approaching, U.S. servicemembers and civilians living overseas should now be thinking about obtaining absentee ballots to vote, the Defense Department's senior voting official urged today.

"What we want to do is make sure that all of our military members, their family members and all of our U.S. citizens residing outside the United States have an opportunity to vote," Polli K. Brunelli, director of DoD's Federal Voting Assistance Program (FVAP), told Pentagon reporters.

Based at Arlington, Va., the FVAP carries out voting assistance throughout the DoD on behalf of the secretary of defense, who is delegated by the president to ad-

minister the Uniformed and Overseas Citizens Absentee Voting Act of 1986.

Servicemembers and overseas civilians can access information about absentee voting requirements by accessing www.fvap.gov, the newly designed FVAP website, Brunelli said.

"Absentee voting can be done by mail. There are also some alternatives that we've been working with the states for electronic alternatives for our voters," she said, "so many states have passed legislation that allows a voter to submit voting materials by fax or e-mail."

Servicemembers and family members with questions on absentee voting requirements

should see their unit voting assistance officer or read their state registration and voting procedures in the Voting Assistance Guide on the FVAP website.



US ARMY PHOTO BY JIM HINNANT

Department of the Army civilian employee, Juanita Badie, looks over absentee ballot materials at Camp Arifjan, Kuwait.



Army adapts uniform for Wounded Warriors

**By Devon Hylander
Army Public Affairs**

WASHINGTON - The Army recently began a new program that offers uniform modifications - at no cost to wounded Soldiers - through the Army & Air Force Exchange Service.

The Wounded Warrior Clothing Support Program officially began in May 2008 at Walter Reed Army Medical Center for Soldiers who have been injured in combat.

Wounded Soldiers can have their uniforms uniquely modified according to their injuries. This program not only makes the lives of injured Soldiers easier, officials said, but serves to restore a sense of pride and dignity they rightfully deserve when wearing their uniform.

"This program is great because it takes care of our Soldiers," said Maj. Gen. Vincent Boles, assistant deputy chief of staff, Army G-4. "The team of individuals responsible for bringing this program to life saw a need and made it happen. Now our wounded warriors can wear their uniforms with pride, dignity and comfort."

Walter Reed and Brooke Army Medical Centers were chosen to be the first facilities to implement this program because they care for a large percentage of Soldiers injured in combat, officials said. Soldiers who receive treatment at other medical facilities can take advantage of the program through their local AAFES stores.

One of the more common uniform modifications includes adding zippers to

the seams of trousers and coat sleeves, giving a Soldier access to a prosthetic. Other modifications might include elastic blousing or Velcro closures on the bottom of trouser legs. Various modifications can be made to shirt sleeves and the knee area of trousers. Additional fabric can also be added inside the uniform where injuries are sensitive or prosthetics cause more wear and tear. Modifications can be made to any Army uniform.

The process of getting a uniform modified is similar to filling a medical

Soldier will then take this prescription and his or her uniform to an AAFES designated location to turn in the items. The modifications will be made and the uniform returned within three to five days.

Through the program, Soldiers also have the opportunity to get commercial footwear designed specifically for prosthetics. The heel of a standard Army boot is too high for use with a prosthetic and causes amputees to lean forward. The custom boots this program provides minimizes that effect, allowing Soldiers to wear the full uniform as it is intended to be worn. Customized athletic shoes are also available.

Just like customizing their uniform, Soldiers need a prescription to obtain special footwear, and they also need their commander's signature on the prescription. The boots and athletic shoes can be purchased by either the medical facility or the local commander.

Several groups played a role in bringing this program to fruition, including the Army G-4, the Clothing and Services Office, AAFES, the Walter Reed Warrior Transition Brigade

and the Walter Reed Garrison Clothing Issue Point. The Marine Corps' ideas and lessons learned from their Wounded Warrior support experience, as well as the selfless service of the non-profit organization "Sew Much Comfort" also played a role in the program's development for the Army.



US ARMY PHOTO

Maj. Gen. Vincent Boles attends the kickoff for the Wounded Warrior Clothing Support Program at Walter Reed Army Medical Center.

prescription, officials said. A Soldier will work with his or her occupational or physical therapist, who will write a prescription for the changes. This prescription is written on a Personal Clothing Request, DA Form 3078. It will specify the measurements and describe what types of modifications need to be made. The

JOURNEY TO LEADERSHIP 2009 ANOUCNEMENT

The ASC Journey to Leadership Tiers I & II is now open AMC wide for civilians and military. The suspense date for the '09 session is Sept 16. Application instructions can be found at the JTL web site <https://www2.osc.army.mil/HR/JTL/> For more information, please contact the Training office, (309) 782-7027, DSN 793-7027. Formal Training Dates: Tier I (GS 5-9), 1-5 Dec 08, 2-6 Feb 09, 20-24 Apr 09, 22-26 Jun 09. Tier II (GS 10-13), 27-31 Oct 08, 12-16 Jan 09, 30 Mar-03 Apr 09, 11-15 May 09, 24-28 Aug 09.



OPSEC *Cont. from page 4*

It became apparent to the team that although traditional security and intelligence countermeasures programs existed, reliance solely upon them was insufficient to deny critical information to the enemy--especially information and indicators relying to intentions and capabilities. The group conceived and developed the methodology of analyzing U.S. operations from an adversarial viewpoint to find out how the information was obtained.

The team then recommended corrective actions to local commanders. They were successful in what they did, and to name what they had done, they coined the term "Operations Security."

OPSEC and Government Activities

Over the years it became increasingly apparent that OPSEC had uses in virtually every government program that needed to protect information, ensuring program effectiveness. OPSEC professionals modified and improved techniques based on experience gained with many different organizations and in areas far afield from military combat operations.

Today, OPSEC is as equally applicable to an administrative or research and development activity as it is to a combat operation. If OPSEC is not integrated into sensitive and classified activities, chances are our adversaries will acquire significant information about our capabilities and limitations.

It probably would have been difficult for the "Purple Dragon" team to foresee that, the methodology they developed would become a national program.

OPSEC at Home

You have probably been practicing OPSEC in your personal life without knowing it! When you are getting ready to go on a trip have you ever:

- Stopped the delivery of the newspaper so that they would not pile up outside and send a signal that you are not home?
- Asked your neighbor to pick up your mail so the mailbox would not fill up, also indicating that you are away?
- Connected your porch lights and inside lights to a timer so they would go on at preset times to make it look like someone is home?
- Left a vehicle parked in the driveway?
- Connected a radio to a timer so that it comes on at various times to make it sound like that someone is inside?

Well, guess what you did? You practiced OPSEC!

The critical information here is obvious - we do not want anyone to know the house is unoccupied. None of the actions listed above directly conceal the fact that your residence is unoccupied. A newspaper on the lawn or driveway does not necessarily mean no one is at home. Newspapers in the yard or driveway are only an indicator to the adversary. That indicator, combined with other indicators, (no internal lights at night, mail stuffed in the mailbox, etc.) will provide the adversary with the information needed to reach a conclusion with an acceptable level of confidence. In this case, the more indicators that an adversary is able to observe, the greater the level of confidence in his/her conclusion. When you eliminate these indicators, you have a much better chance of ensuring that your home is not burglarized while you are away.

The same holds true at your place of work. We must protect our critical information and eliminate indicators available to the adversary.

Editor's note: This is the first part of a three part series on Operations Security contributed by the ASC G2

UNIFORM *Cont. from page 1*



The new Army Service Uniform is based on the Army's current dress blue uniform and will replace the white, blue and green service uniforms. Paratroopers are authorized to wear the black combat boots with the new ASU. Photo by Sgt. Maj. Phil Prater

Solemn salute



US ARMY PHOTO BY RHYS FULLERLOVE

Capt. Tomas Campbell, aide-de-camp for Maj. Gen. Robert M. Radin, salutes the colors with his son, Brennan, during Davenport, Iowa's All Veterans Healing Field's Opening Ceremony August 14.

CAN YOU FIND THE MOST COMMON WORDS HEARD IN RM AT THE END OF THE FISCAL YEAR?

D I S B U R S E M E N T S Y N M S H N U S K R O T T D W X L N C
 U H A L G Q F Q M M D P C U H O R I O O H E W J N Z A P M W Z A
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 A E O J R U P I Y B W R K M T Q D X R V I X X C M J J N J C P X
 Q C O U D O F O C E Y S M B A I B N P C R L I Z M I L B F P X Z
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EXECUTION = ISSUING CURRENT YEAR DOLLARS

ANTI-DEFICIENCY = SPENDING MORE THAN WE HAVE OR FOR WRONG PURPOSE

MISAPPROPRIATION = SPENDING WRONG COLOR OF MONEY

OBLIGATION = LEGALLY BINDING GOVERNMENT TO PAY

DISBURSEMENTS = PAYMENTS TO VENDORS

REIMBURSABLE = FUNDING RECEIVED FROM ANOTHER

ACCRUAL = RESERVING OF FUNDS FOR NEAR FUTURE REQUIREMENT

CAP GAP = IF THE FUNDED DOLLARS THAT COME DOWN FROM AMC ARE LESS THAN THE REQUIRED DOLLARS AND THE RESULT IS THE CAP GAP.

REPROGRAMMING = MOVING FUNDS FROM ONE SAG (SUB ACTIVITY GROUP) TO ANOTHER

MODIFICATION = CHANGE OF A CONTRACT

CLOSE-OUT = OBLIGATING ALL FUNDS BY 30 SEP

BONA FIDE NEED = VALID REQUIREMENT

COMMITMENT = ADMINISTRATIVE SETTING ASIDE MONEY

BUDGET = MONEY AVAILABLE TO SPEND IN THE YEAR OF EXECUTION

ULO = OBLIGATION NOT DISBURSED OR PAID (UNLIQUIDATED OBLIGATION)

YECO = STATUS REPORT OF EXECUTION (YEAR END CLOSE OUT)