

AFSC/JMC Professional Reading Program

AFSC/JMC has instituted a program to encourage employees to expand their experience through professional reading. Employees can earn Continuous Learning Points (CLP) by reading books that relate to the military, logistics, transformation, and world culture. The History Office is managing this program.

Below this statement, are books from the Chief of Staff of the Army's Reading List. These books have been selected because they relate to our missions or will assist employees in understanding our mission and the global environment. From time to time this list will be updated.

Employees will be expected to read the book, then write a 1-2 page review of the book. The History Office will collect the review and then recommend to supervisors if CLP should be granted. Supervisors will determine if the books can be read during the duty day or must be completed off duty.

The table below lists the number of CLP to be awarded for each book. The CLP is based on length and complexity of the books. If you would to earn CLP for reading a book, please sign up for the program through the WEB TED system. Use keyword "reading" to search for the class. The books are located in the History office and are available for loan. Please contact the History Office, afsc-ofc-hi@afsc.army.mil, for more information.

AFSC Professional Reading Program Reading List - April 2005

Title	Author	CLP	Book Description
Thinking in Time	Richard E. Neustad & Ernest May	3	History is an invaluable tool for decision makers; but if used without careful consideration, it can blind the unwary with false analogies. This classic book offers senior leaders invaluable suggestions on how to use and avoid misusing the valuable experience that history can provide.
Clash of Civilizations and the Remaking of World Order	Samuel Huntington	3	A prescient and controversial analysis of post-Cold War world challenges that sees the poverty and religious extremism of the Third World as the next great threat to world order. In this incisive work, the renowned political scientist explains how "civilizations" have replaced nations and ideologies as the driving force in global politics today. While not all will agree with the author's main thesis, one cannot afford to ignore this important and persuasive book.
Lexus and the Olive Tree	Thomas Friedman	3	Thomas Friedman, the well-traveled New York Times foreign-affairs columnist, peppers <i>The Lexus and the Olive Tree</i> with engaging stories that illustrate his central theme: that globalization, the Lexus, is the central organizing principle of the post-Cold War world, even though many individuals and nations resist by holding on to what has traditionally mattered to them—the olive tree. An important primer on the modern world for

			all leaders.
War in European History	Michael Howard	3	In this slim but important volume, one of England's most distinguished historians brilliantly summarizes the evolution of warfare in Europe from the Roman Empire to the nuclear age. For the American senior leader, Howard's book offers an excellent and thought-provoking introduction to the broader history of the profession of arms and the role that war has played in the evolution of Western civilization.
Makers of Modern Strategy	Peter Paret, Editor	8	A wonderful anthology on the evolution of strategic thought. Moving from Machiavelli to the present in twenty-eight insightful essays, the authors examine such topics as the role of doctrine, the genius of Napoleon, the limits of air power, and nuclear strategy. A primer for all senior leaders who must think strategically on a variety of issues.
Making of Strategy: Rulers, States, and War	Edited by Williamson Murray, MacGregor Knox, and Alvin Bernstein	4	Some of the most respected scholars in the field of strategic studies examine the formulation of strategy in all its complexity. Senior leaders will find useful insight into the cultural, social, political, and organizational dimensions of strategic decisions as explored in specific cases ranging from the Peloponnesian Wars of the fifth century BCE to the formulation of twentieth-century U.S. nuclear policy. The seventeen cases display continuities in the principles of strategic thinking and break this 700-page volume into conveniently sized individual readings.
Peloponnesian War	Donald Kagan	3	Senior leaders will want to read this valuable account of coalition warfare on land and sea in Ancient Greece. This book focuses on the strategic planning of Athens and Sparta, their shifting alliances, and the impact that individual leadership and civil-military relations had on the implementation of those plans. The lessons of this great war between two powerful city-states in the ancient world are still valid after twenty-four centuries: economic strength does not guarantee victory, nor does military might ensure the ability to make peace.
Dereliction of Duty: Johnson, McNamara, the JCS and the Lies that Led to Vietnam	H.R. McMaster	3	In this important book, the author argues persuasively that President Johnson wanted to fight the war on poverty, not the war in Vietnam, and that he made decisions he believed would allow him to do both. This was a recipe for disaster, which the Joint Chiefs of Staff exacerbated by failing to provide the president with their best advice. <i>Dereliction of Duty</i> is a cautionary tale about how the military and its civilian leadership failed at the highest levels.

Victory on the Potomac	James R. Locher III	3	<i>Victory on the Potomac</i> is a fascinating story of how Congress forced the Pentagon to undergo major reform in the mid-1980s. Locher, who was a major participant in the process, tells the inside story of the Goldwater-Nichols reforms of 1986 that set the stage for increased jointness in the services. This is an excellent primer on the creation of public policy and the interface between the Pentagon and Congress.
The Dynamics of Military Revolution, 1300-2050	Edited by MacGregor Knox and Williamson Murray	3	The editors provide a conceptual framework and historical context for understanding the patterns of change, innovation, and adaptation that have marked war in the Western world since the fourteenth century. Case studies and a conceptual overview offer to all senior leaders an indispensable introduction to military change.
The Challenge of Change: Military Institutions and New Realities, 1918-1941	Edited by Harold R. Winton and David R. Mets	3	<i>The Challenge of Change</i> examines how military institutions attempted to meet the demands of the new strategic, political, and technological realities of the turbulent era between the First and Second World Wars. The contributors chose France, Germany, Great Britain, the Soviet Union, and the United States as focus countries because their military institutions endeavored to develop both the material capacity and the conceptual framework for the conduct of modern industrialized warfare on a continental scale.
Transformation under Fire: Revolutionizing How America Fights	Douglas Macgregor	3	Building on the success of his first work, <i>Breaking the Phalanx</i> , the author lays out a blueprint for revolutionary change in how America's Army is organized and fights. Macgregor argues that America needs a radically different military force to fight the global joint expeditionary warfare required by the Global War on Terrorism. This book is an interesting, if controversial, prescription that has many followers in today's Army. <i>Transformation under Fire</i> is important reading for senior Army leaders, providing a starting point for any discussion on transformation.
Masters of War: Classical Strategic Thought (3rd Ed)	Michael I. Handel	4	<i>Masters of War</i> is a comparative analysis of the classical works on war and strategic thought by Clausewitz, Sun Tzu, Jomini, and Machiavelli. The book illuminates the many similarities between the works of these authors and highlights the continuity in the logic of war through the ages. As such, it is a valuable compendium of military thought that all senior officers and NCOs should read.
Supplying War: Logistics from Wallenstein to Patton (2d Ed 2004)	Martin Van Creveld	3	Surveying four centuries of military history, noted historian Martin Van Creveld points out clearly the reasons why "amateurs study tactics; professionals study logistics." Most battlefield results would not have been possible without the careful organization and allocation of logistical resources. Field-grade officers, warrant officers, and senior NCOs who fail to consider logistics in

			all their plans and operations will do so at their peril. (New version published this year updates for 21st century.)
The Philippine War, 1899-1902	Brian McAllister Linn	2	Professor Linn provides a definitive treatment of military operations in the Philippines from the early pitched battles to the final campaigns against the guerrillas. He offers a more thorough understanding of the entire war than did earlier works. Essential reading for all junior officers and NCOs trying to understand the complexities inherent in counterinsurgency operations.
The Transformation of War	Martin VanCreveld	3	Most wars since 1945 have been low-intensity conflicts and, according to the author, incomparably more significant than conventional wars in terms of casualties suffered and political results achieved. Citing the dismal record of regular forces vs. irregulars in Vietnam, Lebanon, Afghanistan and elsewhere, he suggests that as small-scale wars proliferate, conventional armed forces will shrink and the burden of protecting society will shift to the booming security business. In this 1991 book, Van Creveld, argues that the theories of Karl von Clausewitz, which form the basis for Western strategic thought, are largely irrelevant to nonpolitical wars such as the Islamic jihad and wars for existence such as Israel's Six-Day War. In the future, he prophesies, wars will be waged by groups of terrorists, guerrillas and bandits motivated by fanatical, ideologically-based loyalties; conventional battles will be replaced by skirmishes, bombings and massacres. Weapons will become less, rather than more, sophisticated and the high-tech weapons industry (which "supports itself by exporting its own uselessness") will collapse like a house of cards.
Feeding Mars: Logistics in Western Warfare from The Middle Ages to the Present	John Lynn, ed.	2	This collection of essays examines a variety of logistical issues from Byzantine logistics to the misfire of American Civil War research and development. The essay on the history of logistics and supplying war is particularly interesting.
Alexander the Great and the Logistics of the Macedonian Army	Donald W. Engels	?	A superb book on the logistical efforts required by Alexander the Great in the movement of his armies throughout the Middle East to India. Appendices include information on the normal fodder and food requirements for armies through the start of the First World War. This work is the classic work on logistics in the ancient period and its influence on the operational level of war.